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Part V
Regional cooperation for development

Section 19
Economic and social development in Asia and the Pacific

(Programme 16 of the biennial programme plan for the period 2018-2019)**

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* A summary of the approved programme budget will be issued as A/72/6/Add.1.

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Overview

Table 19.1 **Financial resources**

(United States dollars)

Appropriation for 2016-2017	95 411 400
Technical adjustments (removal of non-recurrent requirements and biennial provision of posts)	791 900
New and expanded mandates	325 700
Changes within and/or across section(s)	(15 700)
Other changes	(1 385 400)
Total resource change	(283 500)
Proposal of the Secretary-General for 2018-2019[a]	95 127 900

[a] At 2016-2017 revised rates.

Table 19.2 **Post resources**

	Number	*Level*
Regular budget		
Approved for the biennium 2016-2017	431	1 USG, 2 D-2, 14 D-1, 36 P-5, 63 P-4, 51 P-3, 35 P-2/1, 226 LL, 3 NPO
Reclassification	–	1 P-5 as D-1 under executive direction and management
		1 P-2 as P-3 under executive direction and management
		1 P-3 as P-4 under programme support
		1 P-2 as P-3 under programme support
Redeployment	–	1 P-5 from subprogramme 1 to subprogramme 8, component 5
		1 P-5 from subprogramme 2 to subprogramme 9
		1 P-5 from subprogramme 2 to executive direction and management
		1 P-4 from subprogramme 1 to subprogramme 9
		1 P-4 from executive direction and management to programme support
Abolishment	(12)	1 LL under subprogramme 1
		1 LL under subprogramme 3
		1 LL under subprogramme 5
		2 LL under subprogramme 6
		1 LL under subprogramme 7
		6 LL under programme support
Proposed for the biennium 2018-2019	419	1 USG, 2 D-2, 15 D-1, 35 P-5, 64 P-4, 52 P-3, 33 P-2/1, 214 LL, 3 NPO

Overall orientation

19.1 The overall objective of the programme is to facilitate concerted action among countries of Asia and the Pacific for balanced integration of the economic, social and environmental dimensions of sustainable development, in line with internationally agreed development goals, in particular those contained in the 2030 Agenda for Sustainable Development. The focus of the programme for the

Note: The following abbreviations are used in tables and charts: LL, Local level; NPO, National Professional Officer; RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary.

biennium 2018-2019 will be on supporting the implementation of the Sustainable Development Goals by member States across the region and leveraging their means of implementation. In addition, among other things, the programme will focus on issues related to regional economic cooperation and integration.

19.2 The mandate for the programme is derived from Economic and Social Council resolution 37 (IV), by which the Council established the Economic and Social Commission for Asia and the Pacific (ESCAP). The mandate has been elaborated upon in a number of resolutions adopted by the General Assembly, the Council and the Commission itself, in particular Commission resolution 71/1, which was endorsed by the Council in its resolution 2015/30. The strategic direction for the programme is also derived from the outcomes and decisions of recent major global conferences and summits and from international agreements, including the 2030 Agenda for Sustainable Development, the Addis Ababa Action Agenda of the Third International Conference on Financing for Development, the Istanbul Programme of Action for the Least Developed Countries for the Decade 2011-2020, the Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014-2024 and the SIDS Accelerated Modalities of Action (SAMOA) Pathway.

19.3 Home to nearly two thirds of the world's population, the region of Asia and the Pacific is a hub for international trade, investment and technology and contributes significantly to the global economy. Building on those foundations, Asia and the Pacific led the world in its drive to attain the Millennium Development Goals, as evidenced by a dramatic drop in poverty, and made impressive advances, even in areas in which targets were not achieved. The most rapid progress was often registered in countries that started furthest behind.

19.4 Nevertheless, persistent challenges need to be addressed in the context of the 2030 Agenda, in particular in the least developed countries, landlocked developing countries and small island developing States. Despite much progress, most of the world's poor and hungry still reside in the region, most of them in the least developed countries and many in developing countries with higher per capita incomes. As benefits from economic growth continue to be distributed unevenly, inequality in income and opportunities, as well as between and within countries, continues to present a key challenge. Many workers remain vulnerable, and economic insecurity has heightened owing to limited social protection in much of the region. In addition, the transition from education to employment is one of the main obstacles facing youth, especially those in South and South-West Asia, South-East Asia and the Pacific. As a consequence, 11 per cent of the 717 million young people aged 15 to 24 currently living in the region are unemployed.

19.5 Current economic growth strategies and evolving patterns of production and consumption have led to an increase in inequality between people and localities, unplanned urbanization and environmental degradation. In addition, the region of Asia and the Pacific continues to be the most prone to disasters, including those resulting from climate change, with the effects of disasters, including dust and sandstorms resulting from desertification, knowing no boundaries.

19.6 Rapid demographic changes present additional challenges and opportunities, as some countries have to deal with higher proportions of older persons and higher dependency ratios, while other countries address issues related to a large youth population. The region is also far from achieving gender equality. Owing to challenges presented by prevailing social norms and legal frameworks, women are less likely than men to fully participate in society, own assets or participate in paid employment. Women account for a disproportionate share of unpaid domestic work. Gender-based violence continues to prevail throughout the region.

19.7 In order to meet the above-mentioned challenges and to be fit for the 2030 Agenda, the Commission has repositioned itself (see Economic and Social Council resolution 2015/30). Its nine complementary and interconnected subprogrammes reflect the priorities of member States in relation to specific aspects of the Sustainable Development Goals. While leveraging its expertise in these specific thematic areas, ESCAP will ensure that its subprogrammes are delivered in an integrated and multidisciplinary manner, as outlined in the 2030 Agenda. As the region's most inclusive intergovernmental platform, ESCAP will continue to facilitate collective policy

leadership and cooperation to forge consensus on norms, agreements and evidence-based policies supporting integrated, inclusive and sustainable development and addressing shared challenges. It will continue to undertake research and analysis to support member States in policymaking on critical and emerging issues. ESCAP will also continue to be a regional hub and platform for knowledge and capacity development, including through its six regional institutions. Its subregional offices (under subprogramme 8) will support the other subprogrammes in contributing to norm-setting at the regional level; fostering knowledge-sharing, networking and cooperation between member States; monitoring the implementation of the Sustainable Development Goals; contributing to the development of the analytical work of ESCAP to ensure greater depth and coverage of subregional dimensions; and leveraging the analytical and normative work of the Commission and supporting its integration in policies and strategies.

19.8 ESCAP, as a regional entity, will continue to play a pivotal role in bridging national and global discussions and actions related to the 2030 Agenda. Specifically, it will facilitate, at the regional and subregional levels, the implementation, follow-up and review of the progress in meeting the Sustainable Development Goals through relevant platforms, taking into account different national realities, capacities and levels of development and respecting national policy space and priorities. It will support member States in developing data and statistics and promote regional coordination in measuring progress. It will also support member States in developing capacity to leverage the means of implementation, including through more effective promotion of science, technology and innovation and greater regional economic cooperation and integration, including in financing for development and in promoting intraregional trade.

19.9 In its work on regional economic cooperation and integration, ESCAP will also focus on promoting greater regional connectivity in energy, land and maritime transport and in information and communications technologies. It is expected that regional integration, as fostered by ESCAP, will result in high-quality, sustainable growth through enhanced productivity, competitiveness, market integration, financial cooperation and job generation, and will support less-carbon-intensive approaches, more renewable energy and seamless cross-border connectivity.

19.10 Consistent with its mandates and comparative advantages, ESCAP will also endeavour to reduce inequality, with specific attention paid to the least developed countries, landlocked developing countries and small island developing States in implementing their respective programmes of action; promote the realization of the rights and empowerment of women and enhance the social inclusion and rights of persons with disabilities, migrants, older persons and other vulnerable and marginalized groups; promote the sustainable management of natural resources, climate change adaptation and mitigation, and resilience to disasters and shocks; and develop and strengthen institutional mechanisms for regional cooperation between member States.

19.11 In order to achieve this, the Commission will promote intraregional and interregional cooperation and coherence through coordinated action with other subregional, regional and international organizations and with civil society organizations, the private sector and academia. ESCAP will, in particular, continue to act as a champion of the United Nations "Delivering as one" initiative at the regional level through its leadership of the Asia-Pacific Regional Coordination Mechanism and in all interactions with United Nations entities. Efforts will also be aimed at institutionalizing and harnessing South-South cooperation, triangular cooperation and regional partnerships, as well as supporting a regional public-private sector dialogue on the role and needs of business in achieving inclusive, resilient and sustainable development. In concert with the other regional commissions, ESCAP will also continue to promote interregional cooperation for inclusive and sustainable development and ensure that regional perspectives effectively influence global policy processes.

Overview of resources

19.12 The overall resources proposed for the biennium 2018-2019 for this section amount to $95,127,900 before recosting, reflecting a net decrease of $283,500 (or 0.3 per cent) compared with the appropriation for 2016-2017. Resource changes result from four factors: (a) technical adjustments

relating to the removal of non-recurrent requirements and the biennial provision of new posts established in 2016-2017; (b) new and expanded mandates; (c) changes within and/or across section(s); and (d) other proposed resource changes. The proposed level of resources provides for the full, efficient and effective implementation of mandates.

19.13 The distribution of resources is reflected in tables 19.3 to 19.5.

Table 19.3 **Financial resources by component**

(Thousands of United States dollars)

(1) *Regular budget*

			Resource changes								
	2014-2015 expenditure	*2016-2017 appropriation*	*Technical adjustment (non-recurrent, biennial provision of posts)*	*New and expanded mandates*	*Within and or across section(s)*	*Other*	*Total*	*Percentage*	*Total before recosting*	*Recosting*	*2018-2019 estimate*
A. Policymaking organs	905.1	1 013.2	(19.1)	–	(15.7)	–	(34.8)	(3.4)	978.4	35.7	1 014.1
B. Executive direction and management	6 463.9	5 867.8	389.6	–	138.7	–	528.3	9.0	6 396.1	94.3	6 490.4
C. Programme of work											
1. Macroeconomic policy, poverty reduction and financing for development	7 519.2	7 528.9	133.4	–	(734.6)	(109.3)	(710.5)	(9.4)	6 818.4	79.6	6 898.0
2. Trade, investment and innovation	6 601.5	6 142.7	133.4	–	(736.7)	–	(603.3)	(9.8)	5 539.4	60.7	5 600.1
3. Transport	6 137.6	5 794.7	–	–	(23.7)	(111.8)	(135.5)	(2.3)	5 659.2	66.5	5 725.7
4. Environment and development	7 419.6	5 217.2	217.1	235.6	1.8	–	454.5	8.7	5 671.7	77.0	5 748.7
5. Information and communications technology and disaster risk reduction and management	5 057.8	4 840.8	–	–	(1.9)	(109.3)	(111.2)	(2.3)	4 729.6	57.0	4 786.6
6. Social development	7 458.8	6 994.5	(52.1)	90.1	18.9	(223.4)	(166.5)	(2.4)	6 828.0	84.2	6 912.2
7. Statistics	4 838.4	5 006.9	217.1	–	14.8	(109.4)	122.5	2.4	5 129.4	67.1	5 196.5
8. Subregional activities for development											
a. Subregional activities for the Pacific	2 831.0	2 565.1	–	–	3.8	–	3.8	0.1	2 568.9	35.8	2 604.7
b. Subregional activities for East and North-East Asia	1 998.7	1 609.6	–	–	5.6	–	5.6	0.3	1 615.2	19.1	1 634.3
c. Subregional activities for North and Central Asia	1 075.6	1 365.2	–	–	(14.7)	–	(14.7)	(1.1)	1 350.5	19.1	1 369.6
d. Subregional activities for South and South-West Asia	2 059.5	1 888.6	–	–	29.0	–	29.0	1.5	1 917.6	22.6	1 940.2

	2014-2015 expenditure	2016-2017 appropriation	Resource changes: Technical adjustment (non-recurrent biennial provision of posts)	Resource changes: New and expanded mandates	Resource changes: Within and/or across section(s)	Resource changes: Other	Resource changes: Total	Resource changes: Percentage	Total before recosting	Recosting	2018-2019 estimate
c. Subregional activities for South-East Asia	9.2	9.2	–	–	419.5	–	419.5	4 559.8	428.7	10.0	438.7
9. Energy	–	2 082.4	276.8	–	646.1	–	922.9	44.3	3 005.3	39.3	3 044.6
Subtotal	**53 007.0**	**51 045.8**	**925.7**	**325.7**	**(372.1)**	**(663.2)**	**216.1**	**0.4**	**51 261.9**	**638.0**	**51 899.9**
D. Programme support	39 101.4	37 484.6	(504.3)	–	233.4	(722.2)	(993.1)	(2.6)	36 491.5	878.0	37 369.5
Subtotal	**99 477.5**	**95 411.4**	**791.9**	**325.7**	**(15.7)**	**(1 385.4)**	**(283.5)**	**(0.3)**	**95 127.9**	**1 646.0**	**96 773.9**

(2) *Extrabudgetary*

	2014-2015 expenditure	2016-2017 estimate	2018-2019 estimate
A. Policymaking organs	–	–	–
B. Executive direction and management	90.9	261.1	150.0
C. Programme of work	22 781.7	28 381.2	30 106.9
D. Programme support	2 779.9	3 145.5	3 365.7
Subtotal	**25 652.5**	**31 787.8**	**33 622.6**
Total (1) and (2)	**125 130.0**	**127 199.2**	**130 396.5**

Table 19.4 **Post resources**

	Established regular budget		Temporary: Regular budget		Temporary: Other assessed		Temporary: Extrabudgetary		Total	
Category	2016-2017	2018-2019	2016-2017	2018-2019	2016-2017	2018-2019	2016-2017	2018-2019	2016-2017	2018-2019
Professional and higher										
USG	1	1	–	–	–	–	–	–	1	1
D-2	2	2	–	–	–	–	–	–	2	2
D-1	14	15	–	–	–	–	2	3	16	18
P-5	36	35	–	–	–	–	2	7	38	42
P-4/3	110	112	4	4	–	–	22	25	136	141
P-2/1	35	33	–	–	–	–	1	1	36	34
Subtotal	**198**	**198**	**4**	**4**	**–**	**–**	**27**	**36**	**229**	**238**
Other										
Local level	226	214	–	–	–	–	57	60	283	274
National Professional Officer	3	3	–	–	–	–	1	2	4	5
Subtotal	**229**	**217**	**–**	**–**	**–**	**–**	**58**	**62**	**287**	**279**
Total	**427**	**415**	**4**	**4**	**–**	**–**	**85**	**98**	**516**	**517**

Table 19.5 **Distribution of resources by component**

(Percentage)

	Regular budget	*Extrabudgetary*
A. Policymaking organs	1.0	–
B. Executive direction and management	6.7	0.4
C. Programme of work		
1. Macroeconomic policy, poverty reduction and financing for development	7.2	0.8
2. Trade, investment and innovation	5.8	6.4
3. Transport	5.9	2.5
4. Environment and development	6.0	14.1
5. Information and communications technology and disaster risk reduction and management	5.0	31.4
6. Social development	7.2	4.8
7. Statistics	5.4	15.7
8. Subregional activities for development	8.3	11.7
9. Energy	3.2	1.9
Subtotal	**53.9**	**89.5**
D. Programme support	38.4	10.0
Total	**100.0**	**100.0**

Technical adjustments

19.14 Resource changes reflect the net effect of:

(a) The increase of $543,600 due to the biennial provision of four new posts (1 D-1, 2 P-4 and 1 P-3) that were established in 2016-2017 pursuant to General Assembly resolution 70/248 A, in support of restructuring the ESCAP conference structure to be fit for the evolving post-2015 development agenda;

(b) The increase of $823,800 due to the biennial provision of four new temporary posts (3 P-4 and 1 P-3) that were established in 2016-2017 pursuant to General Assembly resolution 71/272 A, in support of the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda;

(c) The decrease of $504,300 due to the removal of a one-time provision in the biennium 2016-2017 for the establishment of six temporary positions (1 P-5, 1 P-4, 2 P-3 and 1 Local level based in Bangkok and 1 P-4 based at Headquarters) related to the dedicated project management team and project support staff for the seismic mitigation retrofit and life-cycle replacements project pursuant to General Assembly resolution 71/272 A, pending the submission of a detailed progress report at the main part of the seventy-second session of the Assembly;

(d) The decrease of $71,200 due to the removal of non-recurrent requirements relating to the modalities for the intergovernmental negotiations of the global compact for safe, orderly and regular migration pursuant to General Assembly resolution 71/280.

New and expanded mandates

19.15 Resource changes of $325,700 relate to the provision of non-post requirements in support of the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda, pursuant to General Assembly resolution 71/272 A.

Changes within/across section(s)

19.16 Resource changes reflect the redeployment of resources within the section on a cost-neutral basis and include the proposed reclassification of four posts (1 P-5 as a D-1 and 1 P-2 as a P-3 under executive direction and management, and 1 P-3 as a P-4 and 1 P-2 as a P-3 under programme support), to be financed through the proposed abolishment of two Local level posts under programme support. In addition, resource changes reflect the redeployment of resources in the amount of $15,700 to section 18.B to provide for the travel of one staff member from the Regional Commissions New York Office to attend each annual session of the Commission to ensure that global issues are brought to the Commission's attention.

Other changes

19.17 Resource changes reflect a reduction of $1,385,400, made possible from efficiencies that ESCAP plans to bring about in the biennium 2018-2019. The proposed reduction is a result of, inter alia, the efforts of ESCAP to apply the anticipated Umoja efficiencies presented in the eighth progress report of the Secretary-General on the enterprise resource planning project (A/71/390) to individual day-to-day operations. The Umoja efficiencies set out in the eighth progress report were based on the Organization's experience with the system, anticipated future changes, including future roll-outs, a global review of end-to-end processes, the retirement of legacy systems and improvements to business process and planning capabilities. Efficiencies were expressed, inter alia, as the dollar value of a full-time equivalent, where applicable. Further information on the approach is provided in the foreword and introduction of the proposed programme budget for the biennium 2018-2019.

19.18 For ESCAP, this translates into post reductions of $1,144,000 and non-post reductions of $241,400, which fall under programme of work ($663,200), specifically, subprogramme 1 ($109,300), subprogramme 3 ($111,800), subprogramme 5 ($109,300), subprogramme 6 ($223,400) and subprogramme 7 ($109,400), and under programme support ($722,200).

Extrabudgetary resources

19.19 ESCAP receives both cash and in-kind contributions, which complement regular budget resources and continue to be vital for the delivery of its mandates. During the biennium 2018-2019, estimated extrabudgetary resources (cash contributions) amounting to $33,622,600, reflecting a projected increase of $1,834,800 compared with the estimate for the biennium 2016-2017, would represent 25.8 per cent of overall resource requirements and would be utilized to implement the programme of work and provide practical, on-the-ground experience to feed into the core normative and analytical work of ESCAP.

19.20 Anticipated in-kind contributions of $7,066,400 for the biennium would provide for rent-free facilities and expert services.

Other information

19.21 ESCAP continues to strengthen its commitment to accountability and best practices in good management. The Commission's senior leadership has redoubled its efforts to further the implementation of a performance culture at ESCAP and of results-based management, including the implementation of the International Public Sector Accounting Standards (IPSAS) and Umoja preparation. ESCAP has actively participated in and contributed to the enterprise risk management exercise. Most important, awareness of accountability and its implications has increased significantly through frequent discussions at the meetings of the Senior Management Team, the inclusion of accountability-related elements in the performance documents of staff and managers, and the consistent flow of information on accountability to all staff.

19.22 The results achieved by ESCAP in many accountability-related areas include near 100 per cent compliance with the performance management and development system, no reports of sexual

exploitation and abuse, no tribunal judgments against the Administration, and compliance with the results-based-budgeting framework, as well as the leadership dialogues supported by the Ethics Office. In addition, ESCAP has a record of taking swift and decisive action in cases of perceived wrongdoing and misconduct, and implements in a timely manner the accepted recommendations of oversight bodies. In sum, the leadership, management and staff of ESCAP, as evidenced by the above-mentioned actions, remain committed to accountability at all levels.

19.23 Pursuant to General Assembly resolution 58/269, resources identified for the conduct of monitoring and evaluation in the biennium 2018-2019 would amount to $2,787,700, including $2,188,900 under the regular budget and $598,800 in extrabudgetary resources.

19.24 The staff time that is devoted to self-assessment and self-evaluation under all subprogrammes is estimated to be 240.25 work-months, comprising 224.25 work-months financed from the regular budget and 16.00 work-months financed from extrabudgetary resources.

19.25 Strengthening the evaluation function at ESCAP, including through capacity-building, quality assurance and networking, as well as through the effective use of evaluation findings, remains a critical strategy of the programme of work of the Commission. The ESCAP evaluation plan for the biennium 2018-2019 was prepared as an explicit part of the planning and budgeting of the Commission. The plan responds to explicit demands by member States that evaluative exercises of the secretariat's programmatic work be conducted, including the work of divisions, subregional offices and regional institutions. For 2018-2019, a total of eight subprogramme and thematic evaluations are planned as well as an evaluation of nine Development Account projects and three extrabudgetary projects.

19.26 ESCAP management is committed to and is thus accountable for the implementation of follow-up actions by signing off on an evaluation management response and follow-up actions and putting in place an internal system to track progress in the implementation of follow-up actions.

19.27 Recent evaluations undertaken by ESCAP facilitated performance enhancement and guided organization-wide changes, including: (a) the establishment of the Asian and Pacific Centre for the Development of Disaster Information Management; (b) the establishment of new procedures for the engagement of non-reimbursable loan personnel to ensure the transparency and strengthening of the processes for identifying and recruiting such personnel; and (c) the revision of the conference structure of the Commission to be fit for the 2030 Agenda for Sustainable Development.

19.28 Following an Office of Internal Oversight Services (OIOS) programme evaluation of ESCAP, the Strategic Publications, Communications and Advocacy hub was established to increase the quality of publications and coordinate the development and dissemination of research. The ESCAP strategic direction for 2015-2020 was also issued and a permanent Research and Publications Committee established. Furthermore, the Executive Secretary issued a guidance note on relations between substantive divisions, subregional offices and regional institutions that clarifies their respective roles, responsibilities and authority.

19.29 On the basis of recommendations emanating from evaluations of ESCAP Development Account projects carried out during the biennium 2014-2015, internal procedures were strengthened to ensure that projects are subjected to proper appraisal processes carried out by an in-house quality assurance team. Similarly, the ESCAP evaluation policy is being updated to comply with new United Nations Evaluation Group norms and standards for evaluation and to reflect United Nations system-wide action plan performance indicators, including on gender mainstreaming.

19.30 ESCAP convenes and coordinates the Asia-Pacific Regional Coordination Mechanism, which has a membership of 31 United Nations and affiliated entities. The Mechanism is tasked with coordinating the efforts of the United Nations system at the regional level to effectively support member States in implementing the internationally agreed development goals, including the 2030 Agenda for Sustainable Development. To make the Mechanism fit for purpose in supporting the implementation of the 2030 Agenda, new thematic working groups of the Mechanism were

established in 2016 in seven areas: (a) statistics; (b) resource-efficient growth (including climate change mitigation, green economy, energy and water resources); (c) sustainable societies (including migration, youth, ageing and urbanization); (d) inclusive development (including poverty eradication); (e) disaster risk reduction and resilience (including climate change adaptation); (f) gender equality and the empowerment of women; and (g) education for all. ESCAP also partners and cooperates with regional development banks, development partners, civil society and other United Nations agencies to achieve its mandate. This is done in a structured manner through agreements and memorandums of understanding.

19.31 Following a review of the publications pertaining to each subprogramme, it is anticipated that recurrent and non-recurrent publications will be issued as summarized in table 19.6 and as distributed in the output information for each subprogramme.

Table 19.6 **Summary of publications**

	2014-2015 actual			*2016-2017 estimate*			*2018-2019 estimate*		
	Print	*Electronic*	*Print and electronic*	*Print*	*Electronic*	*Print and electronic*	*Print*	*Electronic*	*Print and electronic*
Recurrent	–	24	22	6	13	16	–	8	25
Non-recurrent	–	6	7	–	4	10	–	1	7
Total	**–**	**30**	**29**	**6**	**17**	**26**	**–**	**9**	**32**

A. Policymaking organs

Resource requirements (before recosting): $978,400

19.32 The Commission, which consists of 53 members and 9 associate member countries and territories, provides overall direction to the work of the secretariat and reports to the Economic and Social Council. It holds regular annual sessions, with each session comprising a senior officials segment followed by a ministerial segment, to discuss and decide on important issues pertaining to inclusive and sustainable development in the region. In the follow-up to the adoption of the 2030 Agenda for Sustainable Development, ESCAP is positioning itself as the most inclusive intergovernmental platform in Asia and the Pacific for engagement by member States on the implementation of the 2030 Agenda.

19.33 As a result of the adoption of Commission resolution 71/1, the intergovernmental structure subsidiary to the Commission comprises nine committees: the Committee on Macroeconomic Policy, Poverty Reduction and Financing for Development; the Committee on Trade and Investment; the Committee on Transport; the Committee on Environment and Development; the Committee on Information and Communications Technology, Science, Technology and Innovation; the Committee on Disaster Risk Reduction; the Committee on Social Development; the Committee on Statistics; and the Committee on Energy.

19.34 The total duration of the sessions of legislative organs amounts to a maximum of 37 meeting days per biennium (for the annual session of the Commission and the biennial sessions of the nine committees). Subject to the approval of the Commission, no more than six ad hoc ministerial conferences or other intergovernmental meetings may be held during a calendar year, and the total number of days shall not exceed 20. In addition to the subsidiary bodies of the Commission, the Advisory Committee of Permanent Representatives and Other Representatives Designated by Members of the Commission may hold a maximum of six formal meetings per calendar year in order to advise the Executive Secretary and liaise between the Commission and the secretariat. Meetings of the Commission and its committees are normally held at the United Nations Conference Centre in Bangkok. If such meetings are held at any other location at the invitation of a member State, all additional costs are borne by the host country.

19.35 In its resolution 71/1, the Commission requested the Executive Secretary to continue to undertake systematic monitoring and evaluation of the conference structure and its link to the programme priorities of the Commission. The Commission also decided to conduct a review of the reforms initiated under the resolution at its seventy-third session and requested the Executive Secretary to submit a report, which would serve as a basis for that review, on the implementation of the reforms and include recommendations on further adjustments to the conference structure, if necessary.

19.36 The distribution of resources for policymaking organs is reflected in table 19.7.

Table 19.7 **Resource requirements: policymaking organs**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Non-post	1 013.2	978.4	–	–
Total	**1 013.2**	**978.4**	**–**	**–**

19.37 The amount of $978,400, reflecting a decrease of $34,800 compared with the appropriation for 2016-2017, would provide for non-post requirements, including other staff costs, consultants, experts, contractual services, general operating expenses, hospitality and supplies and materials.

19.38 The decrease of $34,800 reflects the removal of non-recurrent requirements pursuant to General Assembly resolution 71/280 relating to the modalities for the intergovernmental negotiations of the global compact for safe, orderly and regular migration. In addition, the decrease reflects the redeployment to section 18.B of resources for the travel of one staff member from the Regional Commissions New York Office to attend each annual session of the Commission to ensure that global issues are brought to the Commission's attention.

B. Executive direction and management

Resource requirements (before recosting): $6,396,100

19.39 Executive direction and management is led by the Office of the Executive Secretary and supported by relevant offices, including the Strategic Communications and Advocacy Section.

19.40 The Office of the Executive Secretary provides overall policy direction to, and management of, the ESCAP secretariat in supporting member States, in collaboration with other parts of the United Nations system, with sound strategic analysis, policy options and capacity-building activities to address key development challenges and to implement innovative solutions for region-wide, equitable and inclusive economic prosperity, social progress and environmental sustainability. Emerging issues relevant to the regional development agenda will be identified and addressed, and regional concerns and priorities will be articulated at the global level.

19.41 In this context, the Office provides all divisions, subregional offices and regional institutions with direction and guidance for coordinating the implementation of and accountability for the ESCAP programme of work, which will continue to focus on the promotion of inclusive, equitable and sustainable economic and social development, including through regional economic cooperation and integration, regional connectivity and the balanced integration of the three pillars of sustainable development in the context of the 2030 Agenda for Sustainable Development. The Office also will provide overall direction in mainstreaming gender equality and women's empowerment policies and strategies across the programme of work in the context of supporting member States in promoting inclusive, equitable and sustainable development.

19.42 ESCAP, through the Secretary-General, shall be accountable to Member States for all decisions made and taken by it and for the achievement of results, in line with General Assembly resolution 64/259, entitled "Towards an accountability system in the United Nations Secretariat".

19.43 The Office will continue to strengthen policy consistency and coherence both within ESCAP and among United Nations entities and development partners involved in addressing regional development issues, among others, through the Asia-Pacific Regional Coordination Mechanism, which was established by the Economic and Social Council in its resolution 1998/46.

19.44 The Office also provides overall direction and management with respect to the organization of annual Commission sessions as the most inclusive intergovernmental regional platform for building regional cooperation; the implementation of reforms of the ESCAP conference structure pursuant to Commission resolution 71/1; the strengthening of organizational effectiveness and results-based management; and the implementation of United Nations system-wide change management initiatives.

19.45 The Office will provide overall direction to programme support units in ensuring gender-responsive programme planning and financial and human resources management, as well as accountability systems. Every effort will be made to advance towards the goal of equal representation of women and men in posts at all levels.

19.46 The Strategic Communications and Advocacy Section will promote the analytical, normative and capacity-building work of ESCAP through all forms of media, including social media, and promote the visibility of the Commission as the most comprehensive platform for inclusive, equitable and sustainable development in the region.

Table 19.8 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources of ESCAP

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Programme of work is effectively managed	Percentage of outputs delivered within established deadlines	Target	93	93	93	93
		Estimate		93	93	93
		Actual			97	98
(b) Identification of critical and emerging issues relevant to the regional development agenda	Number of recommendations made by intergovernmental bodies on critical and emerging issues identified by the Secretariat	Target	110	110	105	100
		Estimate		110	100	100
		Actual			203	109
(c) Enhanced policy coherence in coordination among United Nations agencies in the Asia-Pacific region	Number of joint outputs produced under the purview of the Asia-Pacific Regional Coordination Mechanism, including through its thematic working groups	Target	30	30	30	20
		Estimate		30	20	20
		Actual			34	20
(d) Enhanced visibility of the role of ESCAP in the promotion of equitable and inclusive economic and social development in Asia and the Pacific	Number of citations about ESCAP activities and policies in top-tier regional and national media outlets in Asia and the Pacific	Target	380	160	146	132
		Estimate		350	132	132
		Actual			287	108
(e) Timely submission of manuscripts to Conference and Documentation Services Section	Percentage of intergovernmental documentation submitted on time in line with General Assembly resolutions on the pattern of conferences	Target	100	100	70	60
		Estimate		70	60	60
		Actual			47.2	65

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures	2018-2019	2016-2017	2014-2015	2012-2013
(f) Efficiencies achieved in travel costs for the Organization	Increased percentage of air tickets purchased at least two weeks before the commencement of travel	Target	100			
		Estimate				
		Actual				

External factors

19.47 The Office of the Executive Secretary is expected to achieve its objectives and expected accomplishments on the assumption that: (a) governmental and non-governmental counterparts at the national level continue to commit and assign priority to regional collaboration on socioeconomic development issues; (b) entities within the United Nations system remain committed and attach adequate resources to enhancing system-wide policy coherence; and (c) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals.

Outputs

19.48 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.9 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Substantive servicing of meetings	
1. Sessions of the Commission (2018, 2019)	20
Parliamentary documentation	
2. Annual reports of the Economic and Social Commission for Asia and the Pacific (2018, 2019)	2
3. Reports on management, programme planning and implementation	10
4. Study series on the theme discussed at the annual session of the Commission (2018, 2019)	2
Assistance to intergovernmental bodies and/or United Nations representatives/rapporteurs under their established mandates	
5. Servicing of meetings of the Advisory Committee of Permanent Representatives and Other Representatives Designated by Members of the Commission (2018, 2019)	12
Other substantive activities (regular budget/extrabudgetary)	
Recurrent publications	
6. Theme study of the Commission, seventy-fourth and seventy-fifth sessions (2018, 2019)	2
Exhibits, guided tours, lectures	
7. Annual public outreach activities, including briefings, on the work of ESCAP and the United Nations	2
Booklets, fact sheets, wallcharts, information kits	
8. Annual set of promotional materials on ESCAP and United Nations priority issues	2
Press releases, press conferences	
9. Annual set of press conferences, press briefings and press interviews	2
10. Annual set of press releases and op-ed articles on the work and activities of ESCAP, and on behalf of United Nations Headquarters and other United Nations entities	2
Special events	
11. Annual United Nations Day and other observances	2

Outputs	Quantity
Technical materials	
12. Updating and maintenance of ESCAP web pages	2
13. Annual set of multimedia and educational materials on ESCAP	2
Substantive servicing of inter-agency meetings	
14. Meetings of the Asia-Pacific Regional Coordination Mechanism (2018, 2019)	8

19.49 The distribution of resources for executive direction and management is reflected in table 19.10.

Table 19.10 **Resource requirements: executive direction and management**

	Resources (thousands of United States dollars)		Posts	
	2016-2017	2018-2019 (before recosting)	2016-2017	2018-2019
Regular budget				
Post	5 116.7	5 626.7	25	25
Non-post	751.1	769.4	–	–
Subtotal	**5 867.8**	**6 396.1**	**25**	**25**
Extrabudgetary	261.1	150.0	1	–
Total	**6 128.9**	**6 546.1**	**26**	**25**

19.50 The amount of $6,396,100, reflecting an increase of $528,300 compared with the appropriation for 2016-2017, would provide for the financing of 25 posts (1 USG, 2 D-2, 1 D-1, 2 P-5, 3 P-4, 3 P-3, 2 P-2 and 11 Local level) ($5,626,700) and non-post requirements, including other staff costs, consultants, the travel of staff, contractual services, supplies and materials, and furniture and equipment ($769,400), to carry out the ESCAP programme of work.

19.51 The increase of $528,300 is attributable primarily to: (a) the biennial provision of resources for the establishment in the biennium 2016-2017 of one temporary post of Programme Officer (P-4) and one temporary post of Environmental Affairs Officer (P-3) pursuant to General Assembly resolution 71/272 A; and (b) the proposed inward redeployment of a post of Chief of Section (P-5) from subprogramme 2, Trade, investment and innovation, and its proposed reclassification as a D-1 post in order to administer the Office of the Executive Secretary and ensure the consistency of internal communications and external messaging of ESCAP-promoted policy options for the implementation of the 2030 Agenda for Sustainable Development and regional economic cooperation and integration, and the proposed reclassification of a post of Associate Website Officer (P-2) as a post of Website Officer (P-3) under the Strategic Communications and Advocacy Section to support ESCAP digital initiatives, including knowledge management and website development projects, in support of the 2030 Agenda. It is proposed that the reclassifications be financed through the abolishment of two Local level posts under programme support. The increase is offset in part by the proposed outward redeployment of the post of Special Assistant (P-4) to programme support to ensure the coordination and results-based management of extrabudgetary activities and ensure that the related extrabudgetary documentation is in line with the 2030 Agenda and the ESCAP programme of work.

19.52 During the biennium 2018-2019, estimated extrabudgetary resources in the amount of $150,000 would be utilized to finance efforts to enhance the capacity of member States to improve or develop new policies and strategies for sustainable development in the context of the 2030 Agenda and the Sustainable Development Goals.

C. Programme of work

19.53 The distribution of resources by subprogramme is reflected in table 19.11.

Table 19.11 **Resource requirements by subprogramme**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
1. Macroeconomic policy, poverty reduction and financing for development	7 528.9	6 818.4	33	30
2. Trade, investment and innovation	6 142.7	5 539.4	27	25
3. Transport	5 794.7	5 659.2	26	25
4. Environment and development	5 217.2	5 671.7	23	23
5. Information and communications technology and disaster risk reduction and management	4 840.8	4 729.6	22	21
6. Social development	6 994.5	6 828.0	32	30
7. Statistics	5 006.9	5 129.4	25	24
8. Subregional activities for development				
a. ESCAP subregional activities for the Pacific	2 565.1	2 568.9	9	9
b. ESCAP subregional activities for East and North-East Asia	1 609.6	1 615.2	5	5
c. ESCAP subregional activities for North and Central Asia	1 365.2	1 350.5	4	4
d. ESCAP subregional activities for South and South-West Asia	1 888.6	1 917.6	6	6
e. ESCAP subregional activities for South-East Asia	9.2	428.7	–	1
9. Energy Division	2 082.4	3 005.3	10	12
Subtotal	**51 045.8**	**51 261.9**	**222**	**215**
Extrabudgetary	28 381.2	30 106.9	68	81
Total	**79 427.0**	**81 368.8**	**290**	**296**

Subprogramme 1
Macroeconomic policy, poverty reduction and financing for development

Resource requirements (before recosting): $6,818,400

19.54 Substantive responsibility for this subprogramme is vested within the Macroeconomic Policy and Financing for Development Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 16 of the biennial programme plan for the period 2018-2019.

Table 19.12 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To foster forward-looking macroeconomic policymaking and financing for sustainable development in Asia and the Pacific, with particular attention to least developed countries, landlocked developing countries and small island developing States

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*			
			2018-2019	*2016-2017*	*2014-2015*	*2012-2013*
(a) Enhanced national evidence-based macroeconomic and development policies that promote sustainable, inclusive and sustained economic growth and include gender perspectives	Increased number of policy documents, declarations and statements of member States showing an alignment with ESCAP-promoted macroeconomic and development policy options that promote sustainable, inclusive and sustained economic growth and include gender perspectives	Target	10			
		Estimate				
		Actual				
(b) Improved capacity of member States, particularly least developed countries, landlocked developing countries and small island developing States, to implement policies in support of internationally agreed development goals	Increased percentage of surveyed participants in ESCAP initiatives reporting increased skills to implement policies for achieving internationally agreed development goals	Target	86	85	85	–
		Estimate		85	80	80
		Actual			89.6	80
(c) Strengthened frameworks for financing sustainable development, including through greater regional financial cooperation	Increased number of member States and other stakeholders adopting ESCAP recommendations on financing sustainable development	Target	6			
		Estimate				
		Actual				

External factors

19.55 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the 2030 Agenda for Sustainable Development; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.56 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.13 **Categories of outputs and final outputs**

Outputs	*Quantity*
Servicing of intergovernmental and expert bodies, and reports thereto: (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues related to macroeconomic policy, poverty reduction and financing for development (2018, 2019)	2
2. Reports on issues related to least developed, landlocked developing and Pacific island developing countries (2018, 2019)	2

Outputs	Quantity
ESCAP Committee on Macroeconomic Policy, Poverty Reduction and Financing for Development	
Substantive servicing of meetings	
3. Plenary (2019)	6
Parliamentary documentation	
4. Report of the Committee on Macroeconomic Policy, Poverty Reduction and Financing for Development (2019)	1
5. Report on issues related to macroeconomic policy, poverty reduction and financing for development (2019)	1
Ad hoc expert groups	
6. Peer reviews of the *Economic and Social Survey of Asia and the Pacific* (2018, 2019)	2
7. Expert group meeting on the regional implementation of the Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014-2024 (2018)	1
8. Expert group meeting on the regional implementation of the Istanbul Programme of Action for the Least Developed Countries for the Decade 2011-2020 (2019)	1
9. Expert group meeting on financing for development (2018)	1
Assistance to intergovernmental bodies and/or United Nations representatives/rapporteurs under their established mandates	
10. ESCAP Sustainable Business Network — task force on banking and finance	2
Other substantive activities (regular budget/extrabudgetary)	
Recurrent publications	
11. *Economic and Social Survey of Asia and the Pacific* (2018, 2019)	2
12. *Asia-Pacific Sustainable Development Journal* (2 in 2019)	2
13. *Asia-Pacific Countries with Special Needs Development Report* (2018, 2019)	2
14. Book series: *Financing for Development in Asia and the Pacific: Situation and Challenges* (2019)	1
Booklets, fact sheets, wallcharts, information kits	
15. ESCAP policy briefs on economic issues and various aspects of financing for development (4 in 2018, 4 in 2019)	8
16. Country notes and presentation materials on economic policies and development issues	2
Technical materials	
17. Working paper series	4
18. Knowledge platform for countries with special needs	1
Contribution to joint outputs	
19. Regional inputs to *World Economic Situation and Prospects* prepared by the Department of Economic and Social Affairs	2
20. Regional inputs to the Inter-Agency Task Force on Financing for Development coordinated by the Department of Economic and Social Affairs	2
Technical cooperation (regular budget/extrabudgetary)	
Training courses, seminars and workshops	
21. Policy dialogues in different subregions on inclusive economic policies, implementation challenges and the sharing of best practices	4
22. Subregional workshops on progress in the regional implementation of the Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014-2024 and the regional implementation of the Istanbul Programme of Action for the Least Developed Countries for the Decade 2011-2020	2
23. Regional dialogue on issues related to financing for development	1

Outputs	*Quantity*
Field projects	
Capacity-building projects for member States on:	
24. Countries' graduation from least developed country status, including through modelling and the implementation of the relevant programmes of action for least developed countries, landlocked developing countries and small island developing States	1
25. Selected key economic policy and financing for development issues, such as inclusive economic policies, implementation challenges and the sharing of best practices	1

19.57 The distribution of resources for subprogramme 1 is reflected in table 19.14.

Table 19.14 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	7 089.1	6 456.0	33	30
Non-post	439.8	362.4	–	–
Subtotal	**7 528.9**	**6 818.4**	**33**	**30**
Extrabudgetary	985.9	274.7	10	–
Total	**8 514.8**	**7 093.1**	**43**	**30**

19.58 The amount of $6,818,400, reflecting a net decrease of $710,500 compared with the appropriation for 2016-2017, would provide for the financing of 30 posts (1 D-1, 3 P-5, 6 P-4, 6 P-3, 2 P-2 and 12 Local level) ($6,456,000) and non-post requirements, including consultants, experts, the travel of staff, contractual services, general operating expenses, and furniture and equipment ($362,400), to carry out the ESCAP programme of work under this subprogramme.

19.59 The net decrease of $710,500 is due primarily to: (a) the proposed outward redeployment of one post of Senior Economic Affairs Officer (P-5) from the Centre for Alleviation of Poverty through Sustainable Agriculture to subprogramme 8, component 5, Subregional activities for development in South-East Asia, to strengthen assistance for countries in South-East Asia in the implementation of the 2030 Agenda for Sustainable Development, and the proposed outward redeployment of one post of Economic Affairs Officer (P-4) to subprogramme 9, Energy, to support both the macroeconomic and the financing implications of energy policies; and (b) the abolishment of one post of Team Assistant (Local level) as a result of anticipated efficiencies that ESCAP plans to bring about in the biennium 2018-2019. This is offset in part by the biennial provision of resources for the establishment in the biennium 2016-2017 of one post of Economic Affairs Officer (P-4) pursuant to General Assembly resolution 70/248 A.

19.60 During the biennium 2018-2019, estimated extrabudgetary resources of $274,700 would provide for the holding of meetings on financing for development as well as the Vienna and Istanbul Programmes of Action. The decrease in the projected level of extrabudgetary resources is due to the movement of technical cooperation activities of the Centre for Alleviation of Poverty through Sustainable Agriculture to subprogramme 4, Environment and development.

Subprogramme 2
Trade, investment and innovation

Resource requirements (before recosting): $5,539,400

19.61 Substantive responsibility for this subprogramme is vested within the Trade, Investment and Innovation Division, with support from the Asian and Pacific Centre for Transfer of Technology. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 16 of the biennial programme plan for the period 2018-2019.

Table 19.15 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen trade, investment, enterprise development, science, technology and innovation for sustainable development in Asia and the Pacific

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Enhanced national evidence-based policies on trade, investment, enterprise development, science, technology and innovation for sustainable development	Increased number of policy documents, declarations and statements by member States showing an alignment with ESCAP-promoted policy options on trade, investment, enterprise development, science, technology and innovation	Target	90			
		Estimate		85		
		Actual				
(b) Broadened and deepened capacity of member States to advance trade, investment, enterprise development, science, technology and innovation that support sustainable development and include gender perspectives	Increased percentage of surveyed participants indicating they have increased their skills to advance trade, investment, enterprise development, science, technology and innovation, including gender perspectives, through the initiatives of ESCAP, including the Asian and Pacific Centre for Transfer of Technology	Target	85			
		Estimate		85		
		Actual			89	
(c) Strengthened regional engagement to advance trade, investment, enterprise development, science, technology and innovation for sustainable development	Increased number of stakeholders participating in ESCAP-facilitated regional engagement mechanisms on trade, investment, enterprise development, science, technology and innovation	Target	30			
		Estimate		30		
		Actual			56	

External factors

19.62 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the global, regional and national environments remain conducive to continued collaboration on trade, investment and other financial issues, as well as in the areas of technology and innovation; (b) national institutions are willing to provide relevant information; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.63 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.16 **Categories of outputs and final outputs**

Outputs	*Quantity*
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues related to trade and investment (2018, 2019)	2
2. Reports of the Governing Council of the Asian and Pacific Centre for Transfer of Technology (2018, 2019)	2
3. Reports on issues related to science, technology and innovation (2018, 2019)	2
ESCAP Committee on Trade and Investment	
Substantive servicing of meetings	
4. Plenary (2019)	6
Parliamentary documentation	
5. Report of the Committee on Trade and Investment (2019)	1
6. Reports on major issues related to trade and investment (2019)	4
ESCAP Committee on Information and Communications Technology, Science, Technology and Innovation	
Parliamentary documentation	
7. Report on major issues related to science, technology and innovation (2018)	1
Ad hoc expert groups	
Expert group meetings on:	
8. Emerging issues in trade and investment (2019)	1
9. Emerging issues in science, technology and innovation (2018)	1
Assistance to intergovernmental bodies and or United Nations representatives rapporteurs under their established mandates	
10. Governing Council of the Asian and Pacific Centre for Transfer of Technology	2
11. Asia-Pacific Trade Agreement Standing Committee	2
12. Board of Directors of the Greater Mekong Subregion Business Forum	2
13. ESCAP Business Advisory Council and ESCAP Sustainable Business Network (including its task forces)	2
14. Interim intergovernmental steering group on cross-border paperless trade facilitation	2
15. United Nations Special Programme for the Economies of Central Asia: Thematic Working Group on Trade	2
Other substantive activities (regular budget/extrabudgetary)	
Recurrent publications	
16. *Asia-Pacific Trade and Investment Report* (2018, 2019)	2
17. *Studies in Trade, Investment and Innovation* (1 in 2018, 2 in 2019)	3
18. *Science, Technology and Innovation in Asia and the Pacific* (2018)	1
Booklets, fact sheets, wallcharts, information kits	
19. Trade facilitation newsletters (electronic) (2 each in 2018, 2019)	4
20. ESCAP activities in trade, investment and innovation: past, present and future	1
21. Set of *Asia-Pacific Trade and Investment Report* country fact sheets and country briefs	2
22. Asia-Pacific Trade and Investment Agreements Database briefing notes	2
Technical materials	
23. Asia-Pacific Trade and Investment Agreements Database	2
24. Comprehensive Trade Cost Database	2

Outputs	*Quantity*
25. Working papers on key aspects of trade, investment and innovation (2 each in 2018, 2019)	4
26. Trade Insights (4 each in 2018, 2019)	8
27. Trade performance indicators on non-tariff measures (1 each in 2018, 2019)	2
28. Report on trade facilitation and paperless trade implementation (2019)	1
29. Asia-Pacific Tech Monitor and other Asian and Pacific Centre for Transfer of Technology web-based resource materials on technology transfer and national innovation systems (1 each in 2018, 2019)	2
30. Asian and Pacific Centre for Transfer of Technology Value Added Technology Information Service periodicals (1 each in 2018, 2019)	2
31. Reference materials on negotiating preferential trade agreements	1
Audiovisual resources	
32. Production of digital/multimedia/e-learning/reference materials on trade and investment, including for the promotion of trade-related Sustainable Development Goals and regional integration and for the *Asia-Pacific Trade and Investment Report*	2
Field projects	
Capacity-building projects for member States and other stakeholders to enhance the design and implementation of policies and programmes on:	
33. Policy-relevant research on trade and investment (including through the Asia-Pacific Research and Training Network on Trade)	1
34. Trade and investment policies	1
35. Trade facilitation measures (including through the United Nations Network of Experts for Paperless Trade and Transport in Asia and the Pacific)	1
36. Participation of small and medium-sized enterprises in global markets and promotion of sustainable business practices	1
37. Innovation systems and evidence-based science, technology and innovation policy	1
38. Technology transfer and development	1

19.64 The distribution of resources for subprogramme 2 is reflected in table 19.17.

Table 19.17 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	5 919.2	5 350.0	27	25
Non-post	223.5	189.4	–	–
Subtotal	**6 142.7**	**5 539.4**	**27**	**25**
Extrabudgetary	3 397.2	2 166.1	14	8
Total	**9 539.9**	**7 705.5**	**41**	**33**

19.65 The amount of $5,539,400, reflecting a net decrease of $603,300 compared with the appropriation for the biennium 2016-2017, would provide for the financing of 25 posts (1 D-1, 3 P-5, 4 P-4, 4 P-3, 3 P-2 and 10 Local level) ($5,350,000) and non-post requirements, including consultants, experts, the travel of staff, contractual services, general operating expenses, and furniture and equipment ($189,400), to carry out the ESCAP programme of work under this subprogramme.

19.66 The net decrease of $603,300 reflects mainly the proposed outward redeployment of one post of Senior Economic Affairs Officer (P-5) to subprogramme 9, Energy, in order to strengthen

assistance to countries in the implementation of the 2030 Agenda for Sustainable Development, including through technologies related to the sustainable use of energy, and the proposed outward redeployment of one post of Chief of Section (P-5) to executive direction and management, as described in paragraph 19.51 above. This is offset in part by the biennial provision of resources for the establishment in the biennium 2016-2017 of one post of Economic Affairs Officer (P-4) pursuant to General Assembly resolution 70/248.

19.67 During the biennium 2018-2019, projected extrabudgetary resources of $2,166,100 would be used to implement the programme of work under the subprogramme. The decrease in the projected level of extrabudgetary resources is due to the movement of technical cooperation activities of the Centre for Sustainable Agricultural Mechanization to subprogramme 4, Environment and development.

Subprogramme 3
Transport

Resource requirements (before recosting): $5,659,200

19.68 Substantive responsibility for this subprogramme is vested within the Transport Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 16 of the biennial programme plan for the period 2018-2019.

Table 19.18 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To strengthen mobility and transport connectivity for sustainable development in Asia and the Pacific

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Enhanced national evidence-based transport policies and programmes that are sustainable and gender-responsive	Increased number of transport policies, programmes and initiatives developed by member States that are sustainable and gender-responsive, in line with ESCAP-promoted policy options	Target	100	95	90	80
		Estimate		90	80	80
		Actual			90	80
(b) Improved transport infrastructure to increase physical connectivity and intermodal integration	(i) Increased number of plans, projects and programmes that support the development of transport infrastructure to increase physical connectivity and intermodal integration, in line with ESCAP recommendations	Target	76	73	70	60
		Estimate		70	60	60
		Actual			70	60
	(ii) Increased number of ESCAP member States that are signatories or parties to global, regional and subregional transport-related agreements	Target	80	75	70	65
		Estimate		70	65	65
		Actual			70	65
(c) Strengthened institutional and operational measures for efficient international transport and logistics	Increased number of measures, such as the use of electronic systems, simplified formalities and harmonized documents, for efficient international transport and logistics adopted and/or implemented by member States in line with ESCAP recommendations	Target	10			
		Estimate				
		Actual				

External factors

19.69 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) Governments of members and associate members are willing to collaborate and are able to implement the proposed programmes and projects within the period; and (b) adequate resources, including extrabudgetary ones, will be made available to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.70 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.19 **Categories of outputs and final outputs**

Outputs	*Quantity*
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues related to transport (2018, 2019)	2
Committee on Transport	
Substantive servicing of meetings	
2. Plenary (2018)	6
Parliamentary documentation	
3. Report of the Committee on Transport (2018)	1
4. Reports on major issues related to transport (2018)	3
Ad hoc expert groups	
5. Expert group meeting on rural transport (2018)	1
6. Expert group meeting on the use of new technologies in operationalizing regional transport connectivity (2019)	1
7. Expert group meeting on harmonization of transport technical and operational standards and regulations (2019)	1
Assistance to intergovernmental bodies and/or United Nations representatives/rapporteurs under their established mandates	
8. United Nations Special Programme for the Economies of Central Asia: Thematic Working Group on Sustainable Transport, Transit and Connectivity (2018, 2019)	2
9. ESCAP Sustainable Business Network — task force on trade and transport facilitation	2
Working group on:	
10. The Asian Highway network (2019)	1
11. The Trans-Asian Railway network (2019)	1
12. Dry ports (2019)	1
Other substantive activities (regular budget/extrabudgetary)	
Recurrent publications	
13. *Review of Sustainable Transport Connectivity in Asia and the Pacific* (2019)	1
14. *Transport and Communications Bulletin for Asia and the Pacific* (2018, 2019)	2
Non-recurrent publications	
15. Monograph series on innovative approaches for rural transport (2018)	1
Technical materials	
16. Regional progress on the Decade of Action for Road Safety (2019)	1
17. Updating of the geographic information systems (GIS) database	1

Outputs	*Quantity*
18. Maps of the Asian Highway and the Trans-Asian Railway (2018, 2019)	2
19. Good practices in planning, developing and operationalizing intermodal transport corridors (2019)	1
20. Updating of transport facilitation tools (2019)	1
21. Harmonization standards, rules and regulations for transport facilitation (2019)	1
Technical cooperation (regular budget/extrabudgetary)	
Training courses, seminars and workshops	
22. Train-the-trainers programme for logistics service providers (2019)	1
Field projects	
Capacity-building projects for member States on enhancing the planning, design, implementation and operationalization of policies, system, programmes and measures on:	
23. Transportation systems in rural and urban areas	1
24. Road safety	1
25. Transport-related technologies	1
26. Integrated intermodal transport system	2
27. Transport connectivity in landlocked developing countries and small island developing States	1
28. Transport facilitation measures	1
29. Transport and logistics services	1

19.71 The distribution of resources for subprogramme 3 is reflected in table 19.20.

Table 19.20 **Resource requirements: subprogramme 3**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	5 623.9	5 509.5	26	25
Non-post	170.8	149.7	–	–
Subtotal	**5 794.7**	**5 659.2**	**26**	**25**
Extrabudgetary	1 958.5	850.0	–	–
Total	**7 753.2**	**6 509.2**	**26**	**25**

19.72 The amount of $5,659,200, reflecting a decrease of $135,500 compared with the appropriation for 2016-2017, would provide for the financing of 25 posts (1 D-1, 3 P-5, 6 P-4, 3 P-3, 2 P-2 and 10 Local level) ($5,509,500) and non-post requirements, including consultants, experts, the travel of staff, contractual services, and furniture and equipment ($149,700), to carry out the ESCAP programme of work under this subprogramme.

19.73 The decrease of $135,500 reflects mainly the abolishment of one post of Team Assistant (Local level) as a result of anticipated efficiencies that ESCAP plans to bring about in the biennium 2018-2019.

19.74 During the biennium 2018-2019, estimated extrabudgetary resources of $850,000 would be used to complement resources from the regular budget for the implementation of the programme of work under the subprogramme.

Subprogramme 4
Environment and development

Resource requirements (before recosting): $5,671,700

19.75 Substantive responsibility for this subprogramme is vested within the Environment and Development Division, with support from the Centre for Alleviation of Poverty through Sustainable Agriculture and the Centre for Sustainable Agricultural Mechanization. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 16 of the biennial programme plan for the period 2018-2019.

Table 19.21 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To foster a development pathway that integrates the economic, environmental and social dimensions of sustainability, with a more efficient management of natural resources and a natural environment that supports human well-being and shared prosperity in both urban and rural Asia and the Pacific

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Enhanced evidence-based policies, strategies and frameworks that integrate the three dimensions of sustainable development, including gender perspectives, at the national level and in both urban and rural areas	Increased number of policies, strategies and frameworks developed by member States and other stakeholders to integrate the three dimensions of sustainable development, including gender perspectives, at the national level and in both urban and rural areas, in line with ESCAP recommendations	Target	10			
		Estimate		10		
		Actual			29	
(b) Improved capacity of member States and other stakeholders to integrate the three dimensions of sustainable development, including gender perspectives, into policies, strategies and frameworks at the national level and in both urban and rural areas	Increased percentage of surveyed participants in ESCAP initiatives indicating that they have applied the knowledge gained on the integration of the three dimensions of sustainable development, including gender perspectives, at the national level and in both urban and rural areas into policies, strategies and frameworks	Target	70			
		Estimate				
		Actual				
(c) Enhanced regional cooperation and advocacy for the balanced integration of the three dimensions of sustainable development into policies, strategies and frameworks at the national level and in both urban and rural areas	Increased number of ESCAP-facilitated regional initiatives that integrate the three dimensions of sustainable development at the national level and in both urban and rural areas	Target	10			
		Estimate		10		
		Actual			20	

External factors

19.76 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States manage the region's megatrends (demographic change, economic development, etc.) in the implementation of sustainable development and poverty eradication approaches; (b) national economic, social and political conditions in the target countries remain stable; (c) government institutions and civil society organizations have the necessary human and financial capabilities to ensure successful cooperation; and (d) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.77 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.22 **Categories of outputs and final outputs**

Outputs	*Quantity*
Servicing of intergovernmental and expert bodies, and reports thereto: (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues related to environment and development (2018, 2019)	2
2. Reports of the Governing Council of the Centre for Alleviation of Poverty through Sustainable Agriculture (2018, 2019)	2
3. Reports of the Governing Council of the Centre for Sustainable Agricultural Mechanization (2018, 2019)	2
Committee on Environment and Development	
Substantive servicing of meetings	
4. Plenary (2018)	5
Parliamentary documentation	
5. Report of the Committee on Environment and Development (2018)	1
6. Report on issues related to the environment and development (2018)	1
Asia-Pacific Forum on Sustainable Development	
Substantive servicing of meetings	
7. Plenary (2018, 2019)	6
Parliamentary documentation	
8. Reports on the outcome of the Asia-Pacific Forum on Sustainable Development (2018, 2019)	2
9. Reports on issues related to sustainable development (2018, 2019)	2
Ad hoc expert groups	
10. Annual subregional preparatory meetings for the Asia-Pacific Forum on Sustainable Development for the (a) Pacific, (b) East and North-East Asia, (c) North and Central Asia, (d) South and South-West Asia and (e) South-East Asia subregions (2018, 2019)	10
Expert group meeting on:	
11. Regional perspectives for the implementation of internationally agreed agendas related to the environment and development (2018, 2019)	2
12. Sustainable and resilient cities in the Asia-Pacific region (2018)	1
13. Sustainable urban development in the Asia-Pacific region (2019)	1
Assistance to intergovernmental bodies and or United Nations representatives rapporteurs under their established mandates	
14. Governing Council of the Centre for Alleviation of Poverty through Sustainable Agriculture (2018, 2019)	2
15. Governing Council of the Centre for Sustainable Agricultural Mechanization (2018, 2019)	2
16. Annual meeting of the Asian and Pacific Network for Testing of Agricultural Machinery (2018, 2019)	2
17. United Nations Special Programme for the Economies of Central Asia: Thematic Working Group on Water, Energy and Environment (environmental issues) (2018, 2019)	2
18. ESCAP Sustainable Business Network — task force on green business	2
Other substantive activities (regular budget/extrabudgetary)	
Recurrent publications	
19. Environment and development series (2018, 2019)	2

Outputs	Quantity
Non-recurrent publications	
20. *Asia-Pacific Cities 2019: Implementation of Sustainable Development Goals and the New Urban Agenda* (2019)	1
21. Thematic report on the Sustainable Development Goals (2018, 2019)	2
Booklets, fact sheets, wallcharts, information kits:	
22. Information services and database on sustainable agriculture for poverty reduction	2
23. *Palawija Forum* (triannual)	6
Technical materials	
24. Updating and maintenance of the Sustainable Development Goals web data portal	1
25. Policy briefs on (a) the environmental sustainability of economic and social development, including climate change adaptation and mitigation; (b) the sustainable management of natural resources, including water; and (c) inclusive and sustainable urban development	3
26. Updating and maintenance of the web-based regional knowledge platform on sustainable development, including recurrent operation of online e-learning facilities	1
27. Background papers and modules on technological innovations on sustainable agriculture for rural development	2
28. Policy briefs and working documents: regional review of the state of sustainable agriculture policy development, implementation and measurement	2
29. Guidelines and training manuals related to a regional database on agricultural mechanization	2
30. Training manuals and updated versions of Asian and Pacific Network for Testing of Agricultural Machinery codes	6
Special events	
31. World Habitat Day	2
32. World Cities Day	2
33. World Environment Day	2
Substantive servicing of inter-agency meetings	
34. Asia-Pacific Regional Coordination Mechanism Thematic Working Group on Resource-Efficient Growth (2018, 2019)	2
35. Regional inter-agency consultative meetings on good urban governance (2018, 2019)	2
36. UN-Water Task Force on Regional-level Coordination (2018, 2019)	2
Technical cooperation (regular budget/extrabudgetary)	
Training courses, seminars and workshops	
37. Regional forum on sustainable agricultural mechanization in Asia and the Pacific	2
38. Seventh Asia-Pacific Urban Forum	1
39. Regional and subregional policy forums on the greening of economic growth to support the implementation of the Sustainable Development Goals	4
Workshops on:	
40. Measuring sustainable agriculture for food security and poverty alleviation	1
41. Regional database on agricultural mechanization	1
42. Strengthening human resources for sustainable agricultural mechanization	1
43. Conservation Agriculture Alliance for Asia-Pacific	1
Field projects	
Capacity-building projects for Member States on:	
44. The implementation of the Sustainable Development Goals (cross-cutting areas of work)	1
45. The conduct of their national follow-up and review of the 2030 Agenda for Sustainable Development, especially countries with special needs	1

Outputs	Quantity
46. Supporting the 2030 Agenda for Sustainable Development through green growth	1
47. Climate change and climate resilience through policy dialogues and the sharing of experiences and information	1
48. Strengthening regional cooperation and capacities to localize global development agendas	1
49. Sustainable management of natural resources, including water	1
50. Promoting balanced integration of socioeconomic and environmental sustainability in agriculture and rural development	1
51. Strengthening policy and technological innovations for sustainable agriculture	1
52. Formulation and implementation of policies and strategies to promote sustainable agricultural mechanization, including through development of the Asian and Pacific Network for Testing of Agricultural Machinery	1
53. Enhancing national capacity to improve national databases on agricultural mechanization	2
54. Enhancing the capacity of the agricultural machinery associations	2

19.78 The distribution of resources for subprogramme 4 is reflected in table 19.23.

Table 19.23 **Resource requirements: subprogramme 4**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	4 827.1	5 044.2	23	23
Non-post	390.1	627.5	–	–
Subtotal	**5 217.2**	**5 671.7**	**23**	**23**
Extrabudgetary	1 546.8	4 753.6	1	20
Total	**6 764.0**	**10 425.3**	**24**	**43**

19.79 The amount of $5,671,700, reflecting an increase of $454,500 compared with the appropriation for 2016-2017, would provide for the financing of 23 posts (1 D-1, 2 P-5, 6 P-4, 3 P-3, 2 P-2 and 9 Local level) ($5,044,200) and non-post requirements, including consultants, experts, the travel of staff, contractual services, and furniture and equipment ($627,500), to carry out the ESCAP programme of work under this subprogramme.

19.80 The increase of $454,500 is attributable mainly to the biennial provision of resources for the establishment in the biennium 2016-2017 of one temporary post of Programme Officer (P-4) pursuant to General Assembly resolution 71/272 A, as well as additional non-post requirements under consultants, experts and travel of staff approved under the subprogramme pursuant to the same resolution.

19.81 During the biennium 2018-2019, estimated extrabudgetary resources of $4,753,600 would be used to complement resources from the regular budget for the implementation of the programme of work under the subprogramme. The increase in the projected level of extrabudgetary resources is due to the movement of technical cooperation activities from the Centre for Alleviation of Poverty through Sustainable Agriculture, under subprogramme 1, Macroeconomic policy, poverty reduction and financing for development, and the Centre for Sustainable Agricultural Mechanization, under subprogramme 2, Trade, investment and innovation.

Subprogramme 5
Information and communications technology and disaster risk reduction and management

Resource requirements (before recosting): $4,729,600

19.82 Substantive responsibility for this subprogramme is vested within the Information and Communications Technology and Disaster Risk Reduction Division, with support from the Asian and Pacific Training Centre for Information and Communication Technology for Development and the Asian and Pacific Centre for the Development of Disaster Information Management. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 16 of the biennial programme plan for the period 2018-2019.

Table 19.24 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To foster information and communications technology, space technology applications and disaster risk reduction and management for resilient and sustainable development in Asia and the Pacific

			Performance measures			
Expected accomplishments of the Secretariat	*Indicators of achievement*		*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Strengthened regional mechanisms to effectively address shared challenges and opportunities in information and communications technology, space technology applications and disaster risk reduction and management for resilient and sustainable development	(i) Increased number of ESCAP-facilitated cooperation initiatives, such as regional cooperation mechanisms, projects and programmes, addressing shared challenges and opportunities in information and communications technology, space technology applications and disaster risk reduction and management	Target	9			
		Estimate			8	
		Actual				
	(ii) Increased number of outcome documents, declarations, statements and decisions by member States supporting regional cooperation in information and communications technology, space technology applications and disaster risk reduction and management in line with ESCAP recommendations	Target	15			
		Estimate				
		Actual				
(b) Enhanced evidence-based policies on information and communications technology, space technology applications and disaster risk reduction and management for resilient and sustainable development, including gender perspectives	Increased number of member States formulating and implementing policies on information and communications technology, space technology applications, and disaster risk reduction and management based on ESCAP analytical products	Target	10			
		Estimate				
		Actual				
(c) Strengthened capacity of member States to use information and communications technology, space technology applications and disaster risk reduction and management for resilient and sustainable development	(i) Increased percentage of surveyed participants indicating that they have increased their skills to use information and communications technology, space technology applications and disaster risk reduction and management for resilient and sustainable development following activities conducted by ESCAP, including the Asian and Pacific Centre for the Development of Disaster Information Management	Target	60			
		Estimate				
		Actual				

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures 2018-2019	2016-2017	2014-2015	2012-2013
	(ii) Increased number of member States that reflect or integrate training modules or curricula developed by ESCAP, including the Asian and Pacific Training Centre for Information and Communication Technology for Development, in their training initiatives	Target	40			
		Estimate				
		Actual				

External factors

19.83 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States are willing to collaborate in the areas of information and communications technology, space and geographical information system applications and disaster risk reduction and management; and (b) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.84 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.25 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues related to information and communications technology and disaster risk reduction and management (2018, 2019)	2
2. Reports of the Governing Council of the Asian and Pacific Training Centre for Information and Communication Technology for Development (2018, 2019)	2
3. Reports of the Governing Council of the Asian and Pacific Centre for the Development of Disaster Information Management (2018, 2019)	2
ESCAP Committee on Information and Communications Technology, Science, Technology and Innovation	
Substantive servicing of meetings	
4. Plenary (2018)	6
Parliamentary documentation	
5. Report of the Committee on Information and Communications Technology, Science, Technology and Innovation (2018)	1
6. Report on major issues related to information and communications technology (2018)	1
7. Report on the implementation of the Asia-Pacific information superhighway master plan (2018)	1
ESCAP Committee on Disaster Risk Reduction	
Substantive servicing of meetings	
8. Plenary (2019)	6
Parliamentary documentation	
9. Report of the Committee on Disaster Risk Reduction (2019)	1
10. Report on major issues related to the integration of disaster risk reduction and management into sustainable development planning and strategies (2019)	1

Outputs	*Quantity*
Ad hoc expert groups	
11. Expert group meeting on regional cooperation in space technology applications for sustainable development (2018)	1
12. Expert group consultation on financing mechanisms for the Asia-Pacific information superhighway (2018)	1
13. Expert group meeting on regional cooperation for disaster risk reduction and resilience for sustainable development (2019)	1
Assistance to intergovernmental bodies and or United Nations representatives rapporteurs under their established mandates	
14. United Nations Special Programme for the Economies of Central Asia: Thematic Working Group on Knowledge-based Development (2018, 2019)	2
15. Governing Council of the Asian and Pacific Training Centre for Information and Communication Technology for Development (2018, 2019)	2
16. Governing Council of the Asian and Pacific Centre for the Development of Disaster Information Management (2018, 2019)	2
17. ESCAP Sustainable Business Network — task force on disaster risk reduction	2
18. ESCAP Sustainable Business Network — task force on digital economy	2
Other substantive activities (regular budget/extrabudgetary)	
Recurrent publications	
19. *Asia-Pacific Disaster Report* (2019)	1
Booklets, fact sheets, wallcharts, information kits	
20. Information materials on information and communications technology and disaster risk reduction and management in the ESCAP region, including continuous updating of the information and communications technology and disaster risk reduction gateway and online communities (2018, 2019)	2
21. Asian and Pacific Training Centre for Information and Communication Technology for Development training programme brochure (2019)	1
22. Asian and Pacific Training Centre for Information and Communication Technology for Development briefing note (2018, 2019)	2
23. Asian and Pacific Centre for the Development of Disaster Information Management training programme brochure (2018, 2019)	2
Technical materials	
24. Analytical review of emerging trends and developments in information and communications technology, and implementation of the 2030 Agenda for Sustainable Development, in particular for countries with special needs (2018, 2019)	3
25. Enhancing broadband inclusion in the implementation of the Asia-Pacific information superhighway (2018)	1
26. Working paper series on infrastructure resilience (2019)	1
27. Working papers on broadband infrastructure and digital inclusion (2018)	2
28. Trends in disasters and their impacts, with a focus on the Pacific small island developing States and gender dimensions (2018)	1
29. Policy and technical paper on regional implementation of disaster risk reduction-related Sustainable Development Goals (2018)	1
30. Policy and technical paper on good practices and emerging trends on geospatial technology and information applications for Sustainable Development Goals (2018)	1
31. Geospatial tools to support the implementation of Sustainable Development Goals in Asia and the Pacific (2019)	1
32. Training module on information and communications technology for development for government leaders and other beneficiary groups (2018, 2019)	2

Outputs	*Quantity*
33. Case study series on ICT for development, including subregional implementation of the 2030 Agenda for Sustainable Development (2018, 2019)	2
34. Knowledge-sharing series on information and communications technology for development (2019)	1
35. Trends brief on information and communications technology for development (2018, 2019)	2
36. Updating of e-collaborative hub website for online convergence to strengthen capacities in the use of information and communications technology for development (2018, 2019)	2
37. Updating of the Asian and Pacific Training Centre for Information and Communication Technology for Development Virtual Academy (2018, 2019)	2
38. Guidelines for the development and management of disaster information databases and spatial data infrastructure (2019)	1
Substantive servicing of inter-agency meetings	
39. World Meteorological Organization (WMO)/ESCAP Panel on Tropical Cyclones (2018, 2019)	2
40. ESCAP/WMO Typhoon Committee (2018, 2019)	2
41. Asia-Pacific Regional Coordination Mechanism Thematic Working Group on Disaster Risk Reduction and Resilience (2018, 2019)	2
42. Intergovernmental Consultative Committee on Regional Space Applications Programme for Sustainable Development (2018, 2019)	2
43. Meeting of the regional review of World Summit on the Information Society action line implementation (2018)	1
44. Regional Inter-Agency Working Group on Information and Communications Technology (2018, 2019)	2
Technical cooperation (regular budget/extrabudgetary)	
Training courses, seminars and workshops	
45. Workshop on information and communications technology for development capacity-building for other beneficiary groups (2 in 2018, 3 in 2019)	5
46. Capacity-building workshop for the Asian and Pacific Training Centre for Information and Communication Technology for Development Academy of Information and Communications Technology Essentials for Government Leaders programme (2 in 2018, 2 in 2019)	4
47. Workshop on promoting education for students and youth on information and communications technology for development (2018, 2019)	2
48. Partners meeting of the Asian and Pacific Training Centre for Information and Communication Technology for Development (2018, 2019)	2
Field projects	
Capacity-building projects for member States on:	
49. Early warning for tsunami, coastal and climate-related disasters	1
50. Space technology and geospatial applications for sustainable development	1
51. E-resilience and inclusive information and communications technology connectivity	1
52. Cross-border disasters, including sand and dust storms	1
53. Leveraging information and communications technology for sustainable development	1
54. Disaster information management	1

19.85 The distribution of resources for subprogramme 5 is reflected in table 19.26.

Table 19.26 **Resource requirements: subprogramme 5**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	4 696.1	4 581.7	22	21
Non-post	144.7	147.9	–	–
Subtotal	**4 840.8**	**4 729.6**	**22**	**21**
Extrabudgetary	8 394.7	10 573.8	10	22
Total	**13 235.5**	**15 303.4**	**32**	**43**

19.86 The amount of $4,729,600, reflecting a decrease of $111,200 compared with the appropriation for 2016-2017, would provide for the financing of 21 posts (1 D-1, 3 P-5, 3 P-4, 3 P-3, 3 P-2 and 8 Local level) ($4,581,700) and non-post requirements, including consultants, experts, the travel of staff, contractual services, and furniture and equipment ($147,900), to carry out the ESCAP programme of work under this subprogramme.

19.87 The decrease of $111,200 is attributable mainly to the abolishment of one post of Team Assistant (Local level) as a result of anticipated efficiencies that ESCAP plans to bring about in the biennium 2018-2019.

19.88 During the biennium 2018-2019, estimated extrabudgetary resources of $10,573,800 would be used to complement resources from the regular budget for the implementation of the programme of work under the subprogramme.

Subprogramme 6
Social development

Resource requirements (before recosting): $6,828,000

19.89 Substantive responsibility for this subprogramme is vested within the Social Development Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 6 of programme 16 of the biennial programme plan for the period 2018-2019.

Table 19.27 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen socially inclusive societies that protect, empower and ensure equality for all social groups in Asia and the Pacific in line with the 2030 Agenda for Sustainable Development

		Performance measures				
Expected accomplishments of the Secretariat	*Indicators of achievement*		*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Enhanced national evidence-based policies aimed at reducing inequalities and addressing the impact of demographic challenges, including gender perspectives	(i) Increased number of surveyed respondents in ESCAP initiatives reporting increased knowledge and skills to develop, implement, monitor and evaluate policies aimed at reducing inequalities and addressing the impact of demographic challenges, including gender perspectives	Target	80			
		Estimate		75		
		Actual				

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
	(ii) Increased number of policies by member States and other stakeholders, based on regional frameworks promoted by ESCAP, aimed at reducing inequalities and addressing the impact of demographic challenges	Target	8			
		Estimate			6	
		Actual				
(b) Enhanced national evidence-based policies to promote gender equality and women's empowerment towards the achievement of sustainable development	(i) Increased number of surveyed respondents in ESCAP initiatives reporting increased knowledge and skills to develop and implement policies that advance gender equality and women's empowerment towards the achievement of inclusive and sustainable development	Target	80			
		Estimate			75	
		Actual				
	(ii) Increased number of policies by member States and other stakeholders, based on regional frameworks promoted by ESCAP, that advance gender equality and women's empowerment towards the achievement of sustainable development	Target	4			
		Estimate			3	
		Actual				
(c) Enhanced regional cooperation between member States to reduce inequalities and address the impact of demographic challenges	Increased number of recommendations and decisions adopted by member States, based on or drawing from initiatives promoted by ESCAP, towards strengthening regional and subregional frameworks, arrangements and agreements for regional cooperation aimed at reducing inequalities and addressing the impact of demographic challenges, including gender perspectives	Target	4			
		Estimate			2	
		Actual				

External factors

19.90 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) relevant stakeholders at the national level are prepared to provide the data and information necessary for the secretariat to conduct its analytical work; (b) national institutions are committed and willing to pursue regional cooperation in a range of social development areas; and (c) adequate extrabudgetary resources are available to add value to the secretariat's normative and analytical work and extend its outreach and services to countries in the ESCAP region.

Outputs

19.91 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.28 **Categories of outputs and final outputs**

Outputs	*Quantity*
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues related to social development (2018, 2019)	2

Outputs	Quantity
ESCAP Committee on Social Development	
Substantive servicing of meetings	
2. Plenary (2018)	6
Parliamentary documentation	
3. Report of the Committee on Social Development (2018)	1
4. Reports on issues related to social development (2018)	2
Asia-Pacific high-level intergovernmental meeting on gender equality and women's empowerment (2019)	
Substantive servicing of meetings	
5. Plenary (2019)	6
Parliamentary documentation	
6. Report of the Asia-Pacific high-level intergovernmental meeting on gender equality and women's empowerment (2019)	1
7. Report on gender equality and women's empowerment in the Asia-Pacific region (2019)	1
Intergovernmental meeting on the midpoint review of the outcomes of the sixth Asian and Pacific Population Conference (2018)	
Substantive servicing of meetings	
8. Plenary (2018)	6
Parliamentary documentation	
9. Report of the intergovernmental meeting on the midpoint review of the outcomes of the sixth Asian and Pacific Population Conference (2018)	1
10. Reports on major issues related to the midpoint review of the outcomes of the sixth Asian and Pacific Population Conference (2018)	2
Ad hoc expert groups	
11. Expert group meeting on strengthening social policies to achieve sustainable development (2019)	1
12. Asia-Pacific review of challenges and progress made towards implementation of the Beijing Platform for Action and the Asian and Pacific Ministerial Declaration on Advancing Gender Equality and Women's Empowerment (2018)	1
13. Expert group meeting on population trends in the context of sustainable development in the Asia-Pacific region (2018)	1
14. Expert group meeting on the impact of social and population policies on demographic trends and their economic and social implications (2019)	1
15. Expert group meeting on addressing the linkages between the Incheon Strategy and the Sustainable Development Goals (2019)	1
16. Expert group meeting on poverty reduction through social policy interventions (2019)	1
Assistance to intergovernmental bodies and/or United Nations representatives/rapporteurs under their established mandates	
17. United Nations Special Programme for the Economies of Central Asia: Thematic Working Group on Gender and Economy (2018, 2019)	2
18. ESCAP Sustainable Business Network — task force on micro-, small and medium-sized enterprises and social enterprises	2
Other substantive activities (regular budget/extrabudgetary)	
Recurrent publications	
19. *Asia-Pacific Sustainable Development Journal* (2 in 2018)	2
20. *Disability at a Glance (2019)*	1
21. *Social Outlook for Asia and the Pacific* (2019)	1
Non-recurrent publications	
22. *Gender Equality and Women's Empowerment in Asia and the Pacific* (2019)	1

Outputs	*Quantity*
Booklets, fact sheets, wallcharts, information kits	
23. Policy briefs on social development (4 each in 2018, 2019)	8
24. Population datasheets (2018, 2019)	2
Technical materials	
25. Social development policy papers (covering themes such as financing for social development; gender equality and women's empowerment; inequality; population dynamics, including migration; poverty; and social protection, including a focus on subregional dimensions) (4 each in 2018, 2019)	8
26. Working papers on social development (4 each in 2018, 2019)	8
27. Online knowledge platforms on social development (ageing, disability, poverty, social protection, migration and youth)	6
Special events	
28. Commemorations of International Women's Day	2
29. Commemoration of International Migrants Day (2018)	1
Substantive servicing of inter-agency meetings	
30. Asia-Pacific Regional Coordination Mechanism Thematic Working Group on Sustainable Societies (demographic change) (2018, 2019)	6
31. Asia-Pacific Regional Coordination Mechanism Thematic Working Group on Gender Equality and Empowerment of Women (2018, 2019)	4
Technical cooperation (regular budget/extrabudgetary)	
Field projects	
Capacity-building projects for member States and stakeholders on enhancing the design and implementation of policies and programmes on:	
32. Social protection	1
33. Disability inclusion	1
34. Youth participation	1
35. Population dynamics	2
36. Gender equality and women's economic empowerment	1
37. Migration	1

19.92 The distribution of resources for subprogramme 6 is reflected in table 19.29.

Table 19.29 **Resource requirements: subprogramme 6**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	6 639.5	6 410.7	32	30
Non-post	355.0	417.3	–	–
Subtotal	**6 994.5**	**6 828.0**	**32**	**30**
Extrabudgetary	1 540.2	1 610.6	1	1
Total	**8 534.7**	**8 438.6**	**33**	**31**

19.93 The amount of $6,828,000, reflecting a net decrease of $166,500 compared with the appropriation for 2016-2017, would provide for the financing of 30 posts (1 D-1, 3 P-5, 5 P-4, 5 P-3, 5 P-2 and 11 Local level) ($6,410,700) and non-post requirements, including consultants, experts, the travel

of staff, contractual services, general operating expenses, and furniture and equipment ($417,300), to carry out the ESCAP programme of work under this subprogramme.

19.94 The net decrease of $166,500 is due primarily to the abolishment of two Local level posts (1 Staff Assistant and 1 Team Assistant) as a result of anticipated efficiencies that ESCAP plans to bring about in the biennium 2018-2019, and the removal of non-recurrent requirements relating to the modalities for the intergovernmental negotiations of the global compact for safe, orderly and regular migration, pursuant to General Assembly resolution 71/280. This is offset in part by the provision for additional non-post requirements under consultants, experts, travel of staff and contractual services approved under the subprogramme pursuant to General Assembly resolution 71/272 A, in support of the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development.

19.95 During the biennium 2018-2019, projected extrabudgetary resources of $1,610,600 would be used to complement resources from the regular budget for the implementation of the programme of work under the subprogramme.

Subprogramme 7
Statistics

Resource requirements (before recosting): $5,129,400

19.96 Substantive responsibility for this subprogramme is vested within the Statistics Division, with support from the Statistical Institute for Asia and the Pacific. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7 of programme 16 of the biennial programme plan for the period 2018-2019.

Table 19.30 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the availability, accessibility and use of quality data and statistics in support of sustainable development in Asia and the Pacific

			Performance measures			
Expected accomplishments of the Secretariat	*Indicators of achievement*		*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Increased availability and use of quality and gender-sensitized statistical products and services for regional follow-up and review of the implementation of the 2030 Agenda for Sustainable Development	Increased number of documents and statements prepared for the regional follow-up and review of the implementation of the 2030 Agenda for Sustainable Development that refer to ESCAP statistical products and services, including in relation to gender issues	Target	5			
		Estimate				
		Actual				
(b) Increased institutional capacity of national statistical systems to produce, disseminate and communicate statistical products and services, in particular in relation to the goals, targets and indicators of the 2030 Agenda for Sustainable Development	(i) Increased number of national strategies for the development of statistics that include specific provisions for institutional strengthening	Target	5			
		Estimate				
		Actual				
	(ii) Increased percentage of member States that improve the institutional capacity of their national statistical system, as measured by World Bank data on statistical capacity, following activities conducted by ESCAP, including the Statistical Institute for Asia and the Pacific	Target	5			
		Estimate				
		Actual				

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(c) Increased and improved use by national statistical offices of data sources generated by components of the national data ecosystem for the production of official statistics	Increased number of country-specific prototypes that document and demonstrate in a replicable manner the possible uses of new data sources for the production of official statistics and that have substantive contributions by both ESCAP and national statistical systems in the region	Target	5			
		Estimate				
		Actual				

External factors

19.97 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) relevant stakeholders at the national and international levels continue to accord the necessary priority to statistics development; (b) national institutions are willing to pursue regional cooperation in a range of statistics development areas; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities and other services.

Outputs

19.98 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.31 **Categories of outputs and final outputs**

Outputs	*Quantity*
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Report on issues related to statistics (2018, 2019)	2
2. Report on issues related to a disaster-related statistics framework for Asia and the Pacific (2018)	1
3. Report of the Governing Council of the Statistical Institute for Asia and the Pacific (2018, 2019)	2
ESCAP Committee on Statistics	
Substantive servicing of meetings	
4. Plenary (2018)	6
Parliamentary documentation	
5. Report of the Committee on Statistics (2018)	1
6. Report on major issues related to the development, analysis and use of official statistics (2018)	1
Ad hoc expert groups	
7. Expert group meeting on the use of non-traditional and complementary data sources in official statistics (2018)	1
8. Meeting of the Regional Steering Group for Civil Registration and Vital Statistics in Asia and the Pacific (2019)	1
9. Expert group meeting on strengthening national statistical systems for enhanced quality and trust in official statistics (2018)	1
10. Expert group on disaster-related statistics in Asia and the Pacific	1
Assistance to intergovernmental bodies and or United Nations representatives/rapporteurs under their established mandates	
11. Governing Council of the Statistical Institute for Asia and the Pacific (2018, 2019)	2

Outputs	Quantity
12. United Nations Special Programme for the Economies of Central Asia: Thematic Working Group on Statistics (2018, 2019)	2
Other substantive activities (regular budget/extrabudgetary)	
Recurrent publications	
13. *Statistical Yearbook for Asia and the Pacific* (2018, 2019)	2
14. Asia-Pacific Sustainable Development Goals indicator-based progress report (2018, 2019)	2
Technical materials	
15. ESCAP statistics portal	1
16. Statistical briefs and working papers	2
Substantive servicing of inter-agency meetings	
17. Partners for Statistics Development in Asia and the Pacific	2
18. Network for the Coordination of Statistical Training in Asia and the Pacific	2
19. Asia-Pacific Regional Coordination Mechanism Thematic Working Group on Statistics	2
Technical cooperation (regular budget/extrabudgetary)	
Field projects	
Capacity-building projects for member States for the transformation of national statistical systems to ensure the availability and use of statistical products and services, in support of the integration of the social, environmental and economic dimensions of the 2030 Agenda for Sustainable Development, with a focus on:	
20. Improving user engagement and investment in statistics	1
21. Strengthening national statistical systems for fuller adherence to the fundamental principles of statistics	1
22. Improving the production and dissemination of integrated statistics through innovation, methodological development and strengthened institutional collaboration	1
23. Modernizing statistical business processes for improved quality assurance and efficiency	1
24. Improving human resources management and skills-building for the transformation of national statistical institutions into learning organizations that foster innovation and continuous modernization	1

19.99 The distribution of resources for subprogramme 7 is reflected in table 19.32.

Table 19.32 **Resource requirements: subprogramme 7**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	4 835.7	4 938.4	25	24
Non-post	171.2	191.0	–	–
Subtotal	**5 006.9**	**5 129.4**	**25**	**24**
Extrabudgetary	4 866.8	5 282.8	13	13
Total	**9 873.7**	**10 412.2**	**38**	**37**

19.100 The amount of $5,129,400, reflecting a net increase of $122,500 compared with the appropriation for 2016-2017, would provide for the financing of 24 posts (1 D-1, 2 P-5, 3 P-4, 5 P-3, 3 P-2 and 10 Local level) ($4,938,400) and non-post requirements, including consultants, experts, the travel of staff, contractual services, general operating expenses, and furniture and equipment ($191,000), to carry out the ESCAP programme of work under the subprogramme.

19.101 The net increase of $122,500 is attributable mainly to the biennial provision of resources for the establishment in the biennium 2016-2017 of one temporary post of Statistician (P-4) pursuant to General Assembly resolution 71/272 A. This is offset in part by the abolishment of one post of Staff Assistant (Local level) as a result of anticipated efficiencies that ESCAP plans to bring about in the biennium 2018-2019.

19.102 During the biennium 2018-2019, estimated extrabudgetary resources in the amount of $5,282,800 would be used to complement resources from the regular budget for the implementation of the programme of work under the subprogramme.

Subprogramme 8
Subregional activities for development

Resource requirements (before recosting): $7,880,900

19.103 The overall responsibility for coordinating the work of the subprogramme is vested in the Office of the Executive Secretary. The subprogramme will be implemented by the ESCAP subregional offices in the Pacific, East and North-East Asia, North and Central Asia and South and South-West Asia subregions and by ESCAP headquarters in the South-East Asia subregion. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 8 of programme 16 of the biennial programme plan for the period 2018-2019.

Component 1
Subregional activities for development in the Pacific

Resource requirements (before recosting): $2,568,900

Table 19.33 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen regional economic cooperation and integration for sustainable development, in line with the subregional priorities of the Pacific

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Strengthened policy environment that supports the integration of the three dimensions of sustainable development, including gender perspectives	(i) Increased percentage of participants in ESCAP initiatives reporting increased skills to articulate, plan and implement coherent policies supporting the integration of the three dimensions of sustainable development, including gender perspectives	Target	70			
		Estimate				
		Actual				
	(ii) Increased number of member States in the subregion adopting policies that integrate the three dimensions of sustainable development, including gender perspectives, in line with ESCAP recommendations	Target	8			
		Estimate				
		Actual				

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures	2018-2019	2016-2017	2014-2015	2012-2013
(b) Increased effectiveness of subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development	(i) Increased number of outcome documents and resolutions reflecting consensus on regional and subregional dimensions of sustainable development	Target	10			
		Estimate				
		Actual				
	(ii) Increased number of ESCAP-facilitated subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development	Target	12			
		Estimate				
		Actual				

External factors

19.104 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the 2030 Agenda for Sustainable Development; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.105 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.34 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues and challenges related to inclusive and sustainable economic and social development in the Pacific (2018, 2019)	2
Ad hoc expert groups	
2. Expert group meeting on the review of policy and programme options to address emerging sustainable development issues in the Pacific (2019)	1
Other substantive activities (regular budget/extrabudgetary)	
Recurrent publications	
3. *Pacific Perspectives* (2019)	1
Technical materials	
4. Regular updating of web page for knowledge-sharing on economic and social development policies and good practices in the Pacific region	2
Technical cooperation (regular budget/extrabudgetary)	
Field projects	
5. Institutional programmatic priorities of ESCAP in the Pacific region	1
6. Implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway	1

19.106 The distribution of resources for subprogramme 8 — component 1 is reflected in table 19.35.

Table 19.35 **Resource requirements: subprogramme 8 — component 1**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	2 122.3	2 122.3	9	9
Non-post	442.8	446.6	–	–
Subtotal	**2 565.1**	**2 568.9**	**9**	**9**
Extrabudgetary	1 191.0	560.0	2	–
Total	**3 756.1**	**3 128.9**	**11**	**9**

19.107 The amount of $2,568,900, reflecting an increase of $3,800 compared with the appropriation for 2016-2017, provides for the financing of nine posts (1 D-1, 1 P-5, 2 P-4, 1 P-3, 1 P-2 and 3 Local level) ($2,122,300) and non-post requirements, including other staff costs, consultants, experts, the travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment ($446,600), to carry out the ESCAP programme of work under this component of the subprogramme.

19.108 The increase of $3,800 reflects mainly increased requirements under contractual services and general operating expenses, offset in part by a reduction in requirements under other staff costs.

19.109 During the biennium 2018-2019, estimated extrabudgetary resources of $560,000 would support the implementation of the programme of work in the Pacific subregion.

Component 2
Subregional activities for development in East and North-East Asia

Resource requirements (before recosting): $1,615,200

Table 19.36 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To leverage regional economic cooperation and integration for sustainable development, in line with the subregional priorities of East and North-East Asia

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Strengthened policy environment that supports the integration of the three dimensions of sustainable development, including gender perspectives	(i) Increased percentage of participants in ESCAP initiatives reporting increased skills to articulate, plan and implement coherent policies supporting the integration of the three dimensions of sustainable development, including gender perspectives	Target	70			
		Estimate				
		Actual				
	(ii) Increased number of member States in the subregion adopting policies that integrate the three dimensions of sustainable development, including its gender perspectives, in line with ESCAP recommendations	Target	2			
		Estimate				
		Actual				

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures	2018-2019	2016-2017	2014-2015	2012-2013
(b) Increased effectiveness of subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development	(i) Increased number of outcome documents and resolutions reflecting consensus on regional and subregional dimensions of sustainable development	Target	5			
		Estimate				
		Actual				
	(ii) Increased number of ESCAP-facilitated subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development	Target	2			
		Estimate				
		Actual				

External factors

19.110 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the 2030 Agenda for Sustainable Development; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.111 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.37 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues and challenges related to inclusive and sustainable economic and social development in East and North-East Asia (2018, 2019)	2
Ad hoc expert groups	
2. Expert group meeting on policy and programme options to address emerging economic and social development issues in East and North-East Asia (2018, 2019)	2
Assistance to intergovernmental bodies and/or United Nations representatives/rapporteurs under their established mandates	
3. North-East Asian Subregional Programme for Environmental Cooperation (2018, 2019)	2
Other substantive activities (regular budget/extrabudgetary)	
Non-recurrent publications	
4. *Sustainability in North-East Asia* (2018)	1
Technical materials	
5. Regular updating of web page for knowledge-sharing on economic and social development policies and good practices in East and North-East Asia	2
Field projects	
6. Institutional programmatic priorities of ESCAP in East and North-East Asia	1

19.112 The distribution of resources for subprogramme 8 — component 2 is reflected in table 19.38.

Table 19.38 **Resource requirements: subprogramme 8 — component 2**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	1 353.6	1 353.6	5	5
Non-post	256.0	261.6	–	–
Subtotal	**1 609.6**	**1 615.2**	**5**	**5**
Extrabudgetary	2 800.8	2 968.3	10	10
Total	**4 410.4**	**4 583.5**	**15**	**15**

19.113 The amount of $1,615,200, reflecting an increase of $5,600 compared with the appropriation for 2016-2017, would provide for the financing of five posts (1 D-1, 1 P-5, 1 P-4, 1 P-2 and 1 Local level) ($1,356,900) and non-post requirements, including consultants, experts, the travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment ($261,600), to carry out the ESCAP programme of work under this component of the subprogramme.

19.114 The net increase of $5,600 reflects mainly increased requirements under general operating expenses, travel of staff and consultants, offset in part by reduced requirements under furniture and equipment and experts.

19.115 During the biennium 2018-2019, projected extrabudgetary resources in the amount of $2,968,300 would be used to support the implementation of the programme of work in East and North-East Asia.

Component 3
Subregional activities for development in North and Central Asia

Resource requirements (before recosting): $1,350,500

Table 19.39 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To leverage regional economic cooperation and integration for sustainable development, in line with the subregional priorities of East and North-East Asia

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2018-2019*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Strengthened policy environment that supports the integration of the three dimensions of sustainable development, including gender perspectives	(i) Increased percentage of participants in ESCAP initiatives reporting increased skills to articulate, plan and implement coherent policies supporting the integration of the three dimensions of sustainable development, including gender perspectives	Target	90			
		Estimate		85		
		Actual				

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures 2018-2019	2016-2017	2014-2015	2012-2013
	(ii) Increased number of member States in the subregion adopting policies that integrate the three dimensions of sustainable development, including its gender aspects, in line with ESCAP recommendations	Target Estimate Actual	10			
(b) Increased effectiveness of subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development	(i) Increased number of outcome documents and resolutions reflecting consensus on regional and subregional dimensions of sustainable development	Target Estimate Actual	1			
	(ii) Increased number of ESCAP-facilitated subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development	Target Estimate Actual	2			

External factors

19.116 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the 2030 Agenda for Sustainable Development; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.117 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.40 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues and challenges related to inclusive and sustainable economic and social development in North and Central Asia (2018, 2019)	2
Ad hoc expert groups	
2. Expert group meeting on policy and programme options to address emerging economic and social development issues in North and Central Asia (2019)	1
Assistance to intergovernmental bodies and or United Nations representatives rapporteurs under their established mandates	
3. Governing Council of the Special Programme for the Economies of Central Asia, in collaboration with the Economic Commission for Europe (ECE) (2018, 2019)	2
4. Economic Forum of the Special Programme for the Economies of Central Asia, in collaboration with ECE (2018, 2019)	2

Outputs	*Quantity*
Other substantive activities (regular budget/extrabudgetary)	
Non-recurrent publications	
5. Enhanced implementation of Sustainable Development Goals through cooperation (2019)	1
Booklets, fact sheets, wallcharts, information kits	
6. Fact sheets on North and Central Asia at a glance (2018, 2019)	2
Technical materials	
7. Regional economic cooperation and integration in North and Central Asia for inclusive and sustainable development (2018, 2019)	2
8. Regular updating of web page for knowledge-sharing on economic and social development policies and good practices in North and Central Asia (2018, 2019)	2
Technical cooperation (regular budget/extrabudgetary)	
Field projects	
9. Institutional programmatic priorities of ESCAP in North and Central Asia	1

19.118 The distribution of resources for subprogramme 8 — component 3 is reflected in table 19.41.

Table 19.41 **Resource requirements: subprogramme 8 — component 3**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	1 111.9	1 111.9	4	4
Non-post	253.3	238.6	–	–
Subtotal	**1 365.2**	**1 350.5**	**4**	**4**
Extrabudgetary	307.6	260.5	3	3
Total	**1 672.8**	**1 611.0**	**7**	**7**

19.119 The amount of $1,350,500, reflecting a decrease of $14,700 compared with the appropriation for the biennium 2016-2017, would provide for the financing of four posts (1 D-1, 1 P-5, 1 P-2 and 1 National Professional Officer) ($1,111,900) and non-post requirements, including consultants, experts, the travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment ($238,600), to carry out the ESCAP programme of work under this component of the subprogramme.

19.120 The decrease of $14,700 reflects the net effect of increased requirements under consultants, travel of staff, and furniture and equipment, offset by reduced requirements under experts, contractual services, general operating expenses, and supplies and materials.

19.121 During the biennium 2018-2019, estimated extrabudgetary resources in the amount of $260,500 would complement resources from the regular budget to implement the programme of work in North and Central Asia.

Component 4
Subregional activities for development in South and South-West Asia

Resource requirements (before recosting): $1,917,600

Table 19.42 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To leverage regional economic cooperation and integration for sustainable development, in line with the subregional priorities of South and South-West Asia

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*				
			2018-2019	*2016-2017*	*2014-2015*	*2012-2013*
(a) Strengthened policy environment that supports the integration of the three dimensions of sustainable development, including gender perspectives	(i) Increased percentage of participants in ESCAP initiatives reporting increased skills to articulate, plan and implement coherent policies supporting the integration of the three dimensions of sustainable development, including gender perspectives	Target Estimate Actual	70			
	(ii) Increased number of member States in the subregion adopting policies that integrate the three dimensions of sustainable development, including its gender aspects, in line with ESCAP recommendations	Target Estimate Actual	3			
(b) Increased effectiveness of subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development	(i) Increased number of outcome documents and resolutions reflecting consensus on regional and subregional dimensions of sustainable development	Target Estimate Actual	2			
	(ii) Increased number of ESCAP-facilitated subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development	Target Estimate Actual	2			

External factors

19.122 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the 2030 Agenda for Sustainable Development; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.123 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.43 **Categories of outputs and final outputs**

Outputs	*Quantity*
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues and challenges related to inclusive and sustainable economic and social development in South and South-West Asia (2018, 2019)	2
Ad hoc expert groups	
2. Expert group meeting on the review of policy and programme options to address emerging sustainable development issues in South and South-West Asia (2018, 2019)	2
Other substantive activities (regular budget/extrabudgetary)	
Recurrent publications	
3. *South and South-West Asia Development Report* (2018)	1
Technical materials	
4. ESCAP South and South-West Asia development paper series	2
5. Regular updating of web page for knowledge-sharing on economic and social development policies and good practices in South and South-West Asia	2
Technical cooperation (regular budget/extrabudgetary)	
Field projects	
6. Institutional programmatic priorities of ESCAP in South and South-West Asia	1

19.124 The distribution of resources for subprogramme 8 — component 4 is reflected in table 19.44.

Table 19.44 **Resource requirements: subprogramme 8 — component 4**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	1 592.9	1 592.9	6	6
Non-post	295.7	324.7	—	—
Subtotal	**1 888.6**	**1 917.6**	**6**	**6**
Extrabudgetary	184.5	157.5	4	4
Total	**2 073.1**	**2 075.1**	**10**	**10**

19.125 The amount of $1,917,600, reflecting an increase of $29,000 compared with the appropriation for 2016-2017, provides for the financing of six posts (1 D-1, 1 P-5, 1 P-4, 1 P-3, 1 P-2 and 1 Local level) ($1,592,900) and non-post requirements, including consultants, experts, the travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment ($324,700), to carry out the ESCAP programme of work under this component of the subprogramme.

19.126 The increase of $29,000 is attributable mainly to increased requirements under travel of staff and experts, offset in part by a reduction in requirements under contractual services.

19.127 During the biennium 2018-2019, estimated extrabudgetary resources in the amount of $157,500 would be used to support the implementation of the programme of work in South and South-West Asia.

Component 5
Subregional activities for development in South-East Asia

Resource requirements (before recosting): $428,700

Table 19.45 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To leverage regional economic cooperation and integration for sustainable development, in line with the subregional priorities of South-East Asia

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*				
			2018-2019	*2016-2017*	*2014-2015*	*2012-2013*
(a) Strengthened policy environment that supports the integration of the three dimensions of sustainable development, including gender perspectives	(i) Increased percentage of participants in ESCAP initiatives reporting increased skills to articulate, plan and implement coherent policies supporting the integration of the three dimensions of sustainable development, including gender perspectives	Target	80			
		Estimate				
		Actual				
	(ii) Increased number of member States in the subregion adopting policies that integrate the three dimensions of sustainable development, including its gender perspectives, in line with ESCAP recommendations	Target	5			
		Estimate				
		Actual				
(b) Increased effectiveness of subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development	(i) Increased number of outcome documents and resolutions reflecting consensus on regional and subregional dimensions of sustainable development	Target	2			
		Estimate				
		Actual				
	(ii) Increased number of ESCAP-facilitated subregional initiatives and coordination processes to address regional and subregional dimensions of sustainable development	Target	1			
		Estimate				
		Actual				

External factors

19.128 The subprogramme, comprising the individual components, is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to and supportive of the needs and concerns of ESCAP member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including the 2030 Agenda for Sustainable Development; (b) key partners are willing to provide information and cooperate in joint programmes; and (c) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Outputs

19.129 During the biennium 2018-2019, the following outputs will be delivered:

Table 19.46 **Categories of outputs and final outputs**

Outputs	*Quantities*
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues and challenges related to inclusive and sustainable economic and social development in South-East Asia (2018, 2019)	2
Ad hoc expert groups	
2. Expert group meeting on policy and programme options to address emerging economic and social development issues in South-East Asia	1
Other substantive activities (regular budget/extrabudgetary)	
Technical materials	
3. Policy briefs on sustainable development and regional integration in South-East Asia	2
4. Regular updating of web page for knowledge-sharing on economic and social development policies and good practices in South-East Asia	2
Technical cooperation (regular budget/extrabudgetary)	
Field projects	
5. Institutional programmatic priorities of ESCAP in South-East Asia, including the implementation of the Association of Southeast Asian Nations-United Nations Plan of Action for 2016-2020	1

19.130 The distribution of resources for subprogramme 8 — component 5 is reflected in table 19.47.

Table 19.47 **Resource requirements: subprogramme 8 — component 5**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	–	351.3	–	1
Non-post	9.2	77.4	–	–
Total	**9.2**	**428.7**	**–**	**1**

19.131 The amount of $428,700, reflecting an increase of $419,500 compared with the appropriation for 2016-2017, would provide for the financing of one post (1 P-5) ($351,300) and non-post requirements, including consultants, experts, the travel of staff, contractual services, and furniture and equipment ($77,400), to carry out the ESCAP programme of work under this component of the subprogramme.

19.132 The net increase of $419,500 is attributable mainly to the proposed inward redeployment of the post of Senior Economic Affairs Officer (P-5) from the Centre for Alleviation of Poverty through Sustainable Agriculture under subprogramme 1, Macroeconomic policy, poverty reduction and financing for development, to strengthen assistance for countries in South-East Asia in the implementation of the 2030 Agenda for Sustainable Development.

Subprogramme 9
Energy

Resource requirements (before recosting): $3,005,300

19.133 Substantive responsibility for this subprogramme is vested within the Energy Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 9 of programme 16 of the biennial programme plan for the period 2018-2019.

Table 19.48 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enhance energy security and energy connectivity, as means to support access to affordable, reliable, sustainable and modern energy for all in Asia and the Pacific, in line with the 2030 Agenda for Sustainable Development

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*				
			2018-2019	*2016-2017*	*2014-2015*	*2012-2013*
(a) Improved policy frameworks to ensure access to affordable, reliable, sustainable and modern energy for all, including gender perspectives	(i) Increased number of policy documents, declarations and statements by member States showing an alignment of energy policies with ESCAP-promoted policy options for sustainable development	Target	2			
		Estimate				
		Actual				
	(ii) Increased number of activities launched by member States to strengthen their policy framework for energy security, sustainable use of energy and energy connectivity, including gender perspectives, following ESCAP interventions	Target	4			
		Estimate				
		Actual				
(b) Enhanced regional cooperation frameworks on energy security, sustainable use of energy and energy connectivity	(i) Increased number of specific areas/topics related to energy security, sustainable use of energy and energy connectivity discussed and agreed upon at the regional level	Target	2			
		Estimate				
		Actual				
	(ii) Increased number of ESCAP-facilitated regional cooperation mechanisms on energy security, sustainable use of energy and energy connectivity	Target	1			
		Estimate				
		Actual				

External factors

19.134 The objective of the subprogramme and the expected accomplishments are expected to be achieved assuming that the following conditions are fulfilled: (a) a stable geopolitical environment in the region for intergovernmental agreements and the formulation of a strategy for energy connectivity; (b) member States' policy on energy and a global perspective on energy development; (c) the availability of funding, and investment at the country and subregional levels, for the expansion of energy services for energy security; (d) the availability of updated and reliable country data on energy and support from energy focal points; (e) government institutions and civil society organizations have the necessary human and financial capabilities to ensure successful cooperation; and (f) adequate extrabudgetary resources are mobilized to ensure the necessary outreach and depth of technical cooperation activities.

Table 19.49 **Categories of outputs and final outputs**

Outputs	*Quantity*
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
Economic and Social Commission for Asia and the Pacific	
Parliamentary documentation	
1. Reports on issues related to energy (2018, 2019)	2
ESCAP Committee on Energy	
Substantive meetings	
2. Plenary (2019)	6
Parliamentary documentation	
3. Report of the Committee on Energy (2019)	1
4. Report on major issues related to energy (2019)	1
Second Asian and Pacific Energy Forum	
Substantive meetings	
5. Plenary (2018)	8
Parliamentary documentation	
6. Report of the second Asian and Pacific Energy Forum (2018)	1
7. Report on major issues related to the implementation of Sustainable Development Goal 7 for enhanced energy security and the sustainable use of energy (2018)	1
Ad hoc expert groups	
8. Expert group meeting to support the achievement of Sustainable Development Goal 7 (2018)	1
9. Expert group meeting on energy connectivity and regional cooperation (2019)	1
Assistance to intergovernmental bodies and/or United Nations representatives/rapporteurs under their established mandates	
10. United Nations Special Programme for the Economies of Central Asia: Thematic Working Group on Water, Energy and Environment (energy-related issues)	2
Other substantive activities (regular budget/extrabudgetary)	
Recurrent publications	
11. *Regional Trends Report on Energy for Sustainable Development in Asia and the Pacific* (2018)	1
12. *Regional Energy Connectivity in Asia and the Pacific* (2019)	1
Non-recurrent publications	
13. *Renewable Energy Development in Asia and the Pacific* (2019)	1
Technical materials	
14. Policy briefs on emerging and critical issues related to the implementation of Sustainable Development Goal 7	1
15. Annual policy update of the Asia-Pacific Energy Portal	2
16. Biannual data update of the Asia-Pacific Energy Portal	4
Technical cooperation (regular budget/extrabudgetary)	
Training courses, seminars and workshops	
17. Policy dialogue on regional cooperation for the implementation of Sustainable Development Goal 7 (2018, 2019)	2
Field projects	
18. Policy advocacy and capacity-building on the implementation of Sustainable Development Goal 7 and the outcome of the second Asian and Pacific Energy Forum	1

19.135 The distribution of resources for subprogramme 9 is reflected in table 19.50.

Table 19.50 **Resource requirements: subprogramme 9**

	Resources (thousands of United States dollars)		*Posts*	
	2016-2017	*2018-2019 (before recosting)*	*2016-2017*	*2018-2019*
Regular budget				
Post	1 959.9	2 888.8	10	12
Non-post	122.5	116.5	–	–
Subtotal	**2 082.4**	**3 005.3**	**10**	**12**
Extrabudgetary	1 207.2	649.0	–	–
Total	**3 289.6**	**3 654.3**	**10**	**12**

19.136 The amount of $3,005,300, reflecting an increase of $922,900 compared with the appropriation for 2016-2017, would provide for the financing of 12 posts (1 D-1, 2 P-5, 3 P-4, 1 P-3, 1 P-2 and 4 Local level) ($2,888,800) and non-post requirements, including consultants, experts, the travel of staff, contractual services, and furniture and equipment ($116,500), to carry out the ESCAP programme of work under this subprogramme.

19.137 The increase of $922,900 reflects mainly: (a) the proposed inward redeployment of one post of Senior Economic Affairs Officer (P-5) from subprogramme 2, Trade, investment and innovation, in order to strengthen assistance to countries in the implementation of the 2030 Agenda for Sustainable Development, including through technologies related to the sustainable use of energy; (b) the proposed inward redeployment of one post of Economic Affairs Officer (P-4) from subprogramme 1, Macroeconomic policy, poverty reduction and financing for development, to support both the macroeconomic and the financing implications of energy policies; and (c) the biennial provision of resources for the establishment in the biennium 2016-2017 of one post of Chief (D-1) and one post of Economic Affairs Officer (P-3) pursuant to General Assembly resolution 70/248 A.

19.138 During the biennium 2018-2019, estimated extrabudgetary resources in the amount of $649,000 would be used to complement resources from the regular budget for the implementation of the programme of work under the subprogramme.

D. Programme support

Resource requirements (before recosting): $36,491,500

19.139 Programme support is under the responsibility of: (a) the Strategy and Programme Management Division, with functions related to strategic programme planning, management and budgeting, technical cooperation and resource mobilization, evaluation and partnerships; (b) the Division of Administration, with functions relating to financial resources management, human resources management, information, communications and technology management, and central support services; (c) the Conference and Documentation Service, with functions related to interpretation, translation and editorial services and document reproduction and printing; and (d) the Library.

19.140 During the biennium 2018-2019, the Strategy and Programme Management Division, under the overall supervision of the Executive Secretary, will accord priority to improving the relevance and impact of the work of ESCAP through more strategic results-based programme management, enhanced oversight, monitoring and evaluation of programme and project results; and support aimed at fostering greater collaboration across subprogrammes, enhanced technical cooperation and capacity development planning in relation to resource mobilization, and strengthened collaboration with development partners.

19.141 The Division of Administration, under the overall supervision of the Executive Secretary, will continue to accord priority to improving support for executive management by: (a) bringing about continuous improvement through business transformation and change management, stabilizing the Umoja enterprise resource planning system, continuing, as project executive, to support the project owner, the Executive Secretary, through the management and execution of the seismic mitigation retrofit and life-cycle replacements project launched on 1 January 2017 after the approval of the relevant report of the Secretary-General (A/71/333 and Corr.1) by the General Assembly at its seventy-first session, and the provision of procurement services; (b) supporting the Executive Secretary in achieving human resources indicators and by implementing the Secretary-General's human resources management reform initiatives to create a more mobile, versatile and multi-skilled workforce through effective workforce planning, the skilful management of staff development resources and efficient entitlement and compensation administration; (c) providing strategic advice on the effective utilization of resources and strengthening the management of financial and budgetary resources by conducting thorough approval processes for all accounts and ensuring the accuracy of payment procedures, including payroll, and financial reporting; (d) strengthening efficiency in the management of information technology resources and further upgrading the technological infrastructure for the roll-out of enterprise applications; (e) providing and coordinating meetings services and facilities for meetings and events under the ESCAP programme of work and providing travel, transportation and central support services; and (f) ensuring the effective maintenance and utilization of building and conference facilities.

19.142 The Conference and Documentation Service will provide editorial, interpretation, translation and text-processing services in the four working languages of ESCAP, including the processing of documentation and reproduction services.

19.143 The Library will provide library and knowledge management services, including the purchase and management of subscriptions to electronic resources, databases and online publications, in response to the work programme of the ESCAP secretariat and in alignment with the 2030 Agenda for Sustainable Development.

19.144 The distribution of resources for programme support is reflected in table 19.51.

Table 19.51 **Resource requirements: programme support**

	Resources (thousands of United States dollars)		Posts	
	2016-2017	2018-2019 (before recosting)	2016-2017	2018-2019
Regular budget				
Post	29 647.0	29 359.2	184	179
Non-post	7 837.6	7 132.3	–	–
Subtotal	**37 484.6**	**36 491.5**	**184**	**179**
Extrabudgetary	3 145.5	3 365.7	16	17
Total	**40 630.1**	**39 857.2**	**200**	**196**

19.145 The amount of $36,491,500, reflecting a net decrease of $993,100 compared with the appropriation for 2016-2017, would provide for the financing of 179 posts (2 D-1, 7 P-5, 21 P-4, 17 P-3, 6 P-2, 2 National Professional Officer and 124 Local level) ($29,359,200) and non-post requirements, including other staff costs, consultants, the travel of staff, contractual services, general operating expenses, hospitality, supplies and materials, and furniture and equipment ($7,132,300), to support the implementation of mandates by the programme.

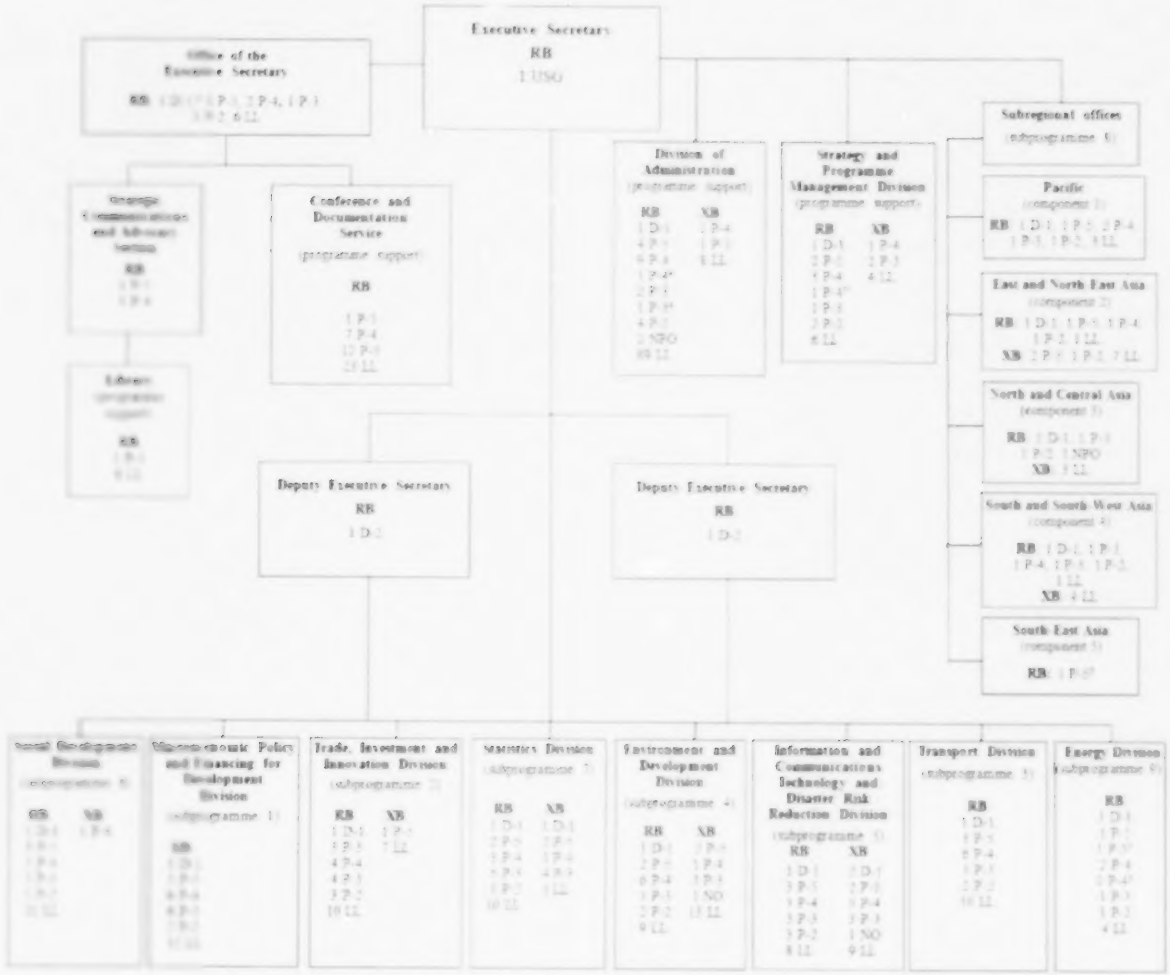
19.146 The net decrease of $993,100 is due mainly to: (a) the abolishment of four Local level posts (1 Finance Assistant, 1 Information Technology Assistant, 1 Maintenance Worker and 1 Editorial Assistant) and non-post reductions under furniture and equipment, general operating expenses and supplies and materials as a result of anticipated efficiencies that ESCAP plans to bring about in the

biennium 2018-2019; (b) the abolishment of two Local level posts (1 Library Assistant and 1 Administrative Assistant) in order to finance the proposed upward reclassification of posts for 2018-2019; and (c) the removal of a one-time provision for the biennium 2016-2017 for the establishment of six temporary positions (1 P-5, 1 P-4, 2 P-3 and 1 Local level based in Bangkok and 1 P-4 based at Headquarters) related to the dedicated project management team and project support staff for the seismic mitigation retrofit and life-cycle replacements project pursuant to General Assembly resolution 71/272 A, pending the submission of a detailed progress report at the main part of the seventy-second session of the Assembly. This is offset in part by: (a) the proposed inward redeployment of the post of Special Assistant (P-4) from executive direction and management, as described in paragraph 19.51 above; (b) the proposed reclassification of the post of Finance Officer (P-3) as a P-4 post and of the post of Associate Administrative Officer (P-2) as a post of Administrative Officer (P-3); and (c) a net increase in non-post requirements due to increased resource requirements under contractual services, other staff costs and general operating expenses, offset in part by a reduction in requirements under furniture and equipment.

19.147 During the biennium 2018-2019, estimated extrabudgetary resources in the amount of $3,365,700 would support the implementation of the programme of work.

Annex I

Organizational structure and post distribution for the biennium 2018-2019



[a] Reclassification.

[b] Redeployment.

Annex II

Summary of follow-up action taken to implement relevant recommendations of the oversight bodies

Brief description of the recommendation	*Action taken to implement the recommendation*
Office of Internal Oversight Services (Report 2015/174; assignment No. AN2014/740/01)	
ESCAP should develop adequate project management capacity at the Statistical Institute for Asia and the Pacific to effectively manage projects funded through partnerships (recommendation 2).	ESCAP has reclassified the job descriptions for three positions within the Statistical Institute for Asia and the Pacific in order to strengthen project management capacity within the Institute.
ESCAP should take action to strengthen the capacity of the Statistical Institute for Asia and the Pacific to enable the Institute to complete the development of its e-learning platform in a timely manner (recommendation 3).	ESCAP is currently recruiting to fill a new position of Statistician (P-3) in the Statistical Institute for Asia and the Pacific to strengthen the Institute's capacity to develop its e-learning platform in a timely manner.
ESCAP should develop a strategy for the substantive activities of its subregional offices taking into consideration the priorities of each subregion and the ESCAP programme of work in order to ensure their relevance and financial sustainability (recommendation 4).	ESCAP has completed the development of a strategy paper for coordinating the implementation of its overall programme of work between subregional offices and substantive divisions. The ESCAP capacity development strategy for 2016-2019 indicates that ESCAP will pursue new organization-level partnership opportunities, including with subregional entities.
ESCAP should review and update its capacity development project management guidelines and ensure that project managers comply with the revised guidelines to collect, report and link data and information on project implementation results to the expected accomplishment of related subprogrammes (recommendation 5).	ESCAP has formulated a revised capacity development project architecture, which took effect in 2016. The new architecture draws on lessons learned and experiences from the previous ESCAP capacity development programmatic approach. Accordingly, the Commission's new capacity development project management guidelines and the ESCAP capacity development strategy for 2016-2019 were issued on 28 December 2015 in line with the new project architecture.
ESCAP should make evaluation of high-value projects mandatory and seek funds in project documents to enable it to systematically assess whether projects have achieved their stated objectives (recommendation 6).	ESCAP has made the evaluation of high-value capacity development projects mandatory as from January 2017.

Annex III

Outputs included in the biennium 2016-2017 not to be delivered in 2018-2019

A/70/6 (Sect. 19), paragraph	Output	Quantity	Reason for discontinuation
Subprogramme 2, Trade, investment and innovation			
19.60 (a) (iv)	Ministerial Council of the Asia-Pacific Trade Agreement	1	Postponed. At its fourth session, the Ministerial Council of the Asia-Pacific Trade Agreement decided that its fifth session would be scheduled for the biennium 2020-2021.
Subtotal		**1**	
Subprogramme 3, Transport			
19.67 (b) (iii)	Update of manual and software for transport policy (integrated transport planning model)	1	Completed.
19.67 (b) (iii)	Regional intermodal container traffic forecast study	1	Completed.
Subtotal		**2**	
Subprogramme 6, Social development			
19.88 (a) (i)	Report of the Committee on Social Development	1	Duplication. The output under the ESCAP Committee on Social Development is identical to the report of the Committee on Social Development under ESCAP.
Subtotal		**1**	
Subprogramme 7, Statistics			
19.95 (c) (i)	Improved knowledge and skills of government officials and statisticians, especially countries with special needs, to produce, process, analyse and manage quality data and statistics in support of measuring progress towards sustainable and inclusive development goals through training courses on statistical frameworks, standards and basic methodologies	1	Obsolete. Field projects were restructured to focus on the regional collaborative activities of the collective vision and framework for action as directed by the Committee on Statistics (see E/ESCAP/CST(5)L.2).
19.95 (c) (i)	Improved knowledge base for decision makers in support of the achievement of internationally agreed development goals	1	Same as above.
19.95 (c) (i)	Strengthened capacity of national civil registration and vital statistics systems to implement the Regional Action Framework on Civil Registration and Vital Statistics in Asia and the Pacific	1	Same as above.
19.95 (c) (i)	Strengthening national statistical systems through institutional reform and modernization of their statistical systems to fully meet client needs	2	Same as above.

A/70/6 (Sect. 19), paragraph	Output	Quantity	Reason for discontinuation
19.95 (c) (i)	Strengthened capacity of national statistical systems to produce and disseminate economic, environmental, disaster, gender, disability, population and social statistics	4	Same as above
Subtotal		**9**	
Total		**13**	